UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 11, 2022

Revolution Medicines, Inc.

(Exact name of registrant as specified in its charter)

Delaware (State or other jurisdiction of incorporation) 001-39219 (Commission File Number) 47-2029180 (IRS Employer Identification Number)

700 Saginaw Drive Redwood City, California 94063 (Address of principal executive offices, including Zip Code)

Registrant's telephone number, including area code: (650) 481-6801

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

□ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

| on which registered |
|--|
| The Nasdaq Stock Market LLC (Nasdaq Global Select Market) |
| |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition.

On January 11, 2022, Revolution Medicines, Inc. (the "Company") confirmed to investors that it continues to expect that its net loss for the year ended December 31, 2021 to be between \$170 million and \$190 million, which includes estimated non-cash stock-based compensation expense of approximately \$20 million.

This information furnished under this Item 2.02 shall not be considered "filed" under the Securities Act of 1934, as amended (the "Exchange Act"), nor shall it be incorporated by reference into any future filings under the Securities Act of 1933, as amended (the "Securities Act"), or under the Exchange Act unless the Company expressly sets forth in such future filing that such information is to be considered "filed" or incorporated by reference therein.

Item 7.01 Regulation FD Disclosure.

On January 11, 2022, the Company provided a corporate presentation relating to its research and development programs by posting an additional corporate presentation to the investor section of the Company's website at: https://ir.revmed.com/events-and-presentations. The Company's additional corporate presentation is attached hereto as Exhibit 99.1.

The furnishing of the attached presentation is not an admission as to the materiality of any information therein. The information contained in the slides is summary information that is intended to be considered in the context of more complete information included in the Company's filings with the U.S. Securities and Exchange Commission (the "SEC") and other public announcements that the Company has made and may make from time to time by press release or otherwise. The Company undertakes no duty or obligation to update or revise the information contained in this report, although it may do so from time to time as its management believes is appropriate. Any such updating may be made through the filing of other reports or documents with the SEC, through press releases or through other public disclosures. For important information about forward looking statements, see the slide titled "Legal Disclaimer" in Exhibit 99.1 attached hereto.

The information in this Item 7.01 of this Current Report on Form 8-K and Exhibit 99.1 attached hereto shall not be deemed "filed" for purposes of Section 18 of the Exchange Act or otherwise subject to the liabilities of that section or Sections 11 and 12(a)(2) of the Securities Act. The information contained in this Item 7.01 and in the presentation attached as Exhibit 99.1 to this Current Report shall not be incorporated by reference into any filing with the SEC made by the Company, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

Item 8.01 Other Events.

The Company's corporate presentation on January 11, 2022 included the following information.

The Company remains on track to file an investigational new drug ("IND") application in the first half of 2022 for its RAS(ON) Inhibitor, RMC-6236 (RASMULTI), and expects to provide evidence of first-in-class single agent activity for this compound in 2023. The Company also remains on track to file an IND application in the first half of 2022 for its RAS(ON) Inhibitor RMC-6291 (KRAS^{G12C}) and expects to provide preliminary evidence of superior activity for this compound in 2023.

The Company announced that it has advanced two new RAS(ON) Inhibitors into IND-enabling development: RMC-9805, an oral, mutant-selective, covalent inhibitor of KRAS^{G12D} and RMC-8839, an oral, mutant-selective, covalent inhibitor of KRAS^{G13C}. The Company expects to file an IND application for RMC-9805 in the first half of 2023 and an IND application for RMC-8839 in the second half of 2023.

The Company also announced that the first patient has been dosed in RMC-4630-03, its global, multicenter, open-label Phase 2 study evaluating the efficacy, safety, tolerability, and pharmacokinetics of RMC-4630 in combination with Lumakras[™] (sotorasib), Amgen's KRAS^{G12C} inhibitor, in subjects with advanced non-small cell lung cancer. The Company is sponsoring the RMC-4630-03 study under its global partnership with Sanofi and conducting the trial in collaboration with Amgen, which is supplying sotorasib to study sites globally. The Company expects to complete enrollment in RMC-4630-03 in the second half of 2022, to provide preliminary evidence of the clinical benefit of RMC-4630 as a RAS Companion Inhibitor from the RMC-4630-03 study in the second half of 2022 and to provide additional evidence of the clinical benefit of this compound from this study in 2023.

The Company also reported initial findings from the ongoing dose escalation portion of its Phase 1/1b clinical trial of RMC-5552, the Company's mTORC1 inhibitor, including preliminary evidence of clinical activity against advanced tumors with mutations associated with hyperactive mTORC1 signaling. To date, all four efficacy evaluable patients treated with 6 mg per week have experienced disease control, including one patient with a confirmed partial response with a 63% reduction from baseline and the other three with stable disease. The Company expects to provide additional evidence of single agent activity for this compound in 2023.

The Company's SOS1 inhibitor, RMC-5845, is ready for preparation of an IND application based on the Company's preclinical development.

Forward Looking Statements

This report contains forward-looking statements within the meaning of the U.S. Private Securities Litigation Reform Act of 1995. Any statements in this report that are not historical facts may be considered "forward-looking statements", including, without limitation, statements regarding the Company's expected net loss and stock-based compensation expense; the Company's development plans and timelines and its ability to advance its portfolio and R&D pipeline; dosing and enrollment in the Company's clinical trials and the tolerability and potential efficacy of the Company's candidates being studied; planned IND applications for RMC-6236, RMC-6291, RMC-9805 and RMC-8839; completion of enrollment in the RMC-4630-03 study and evidence of clinical benefit for RMC-4630; and the Company's expectation of providing additional evidence of single agent activity for RMC-5552. Forward-looking statements are typically, but not always, identified by the use of words such as "may," "will," "would," "believe," "intend," "plan," "anticipate," "estimate," "expect" and other similar terminology indicating future results. Such forward-looking statements are subject to substantial risks and uncertainties that could cause the Company's development programs, future results, performance or achievements to differ materially from those anticipated in the forward-looking statements. Such risks and uncertainties include, without limitation, risks and uncertainties inherent in the drug development process, including the Company's programs' early stage of development, the process of designing and conducting preclinical and clinical trials, the regulatory approval processes, the timing of regulatory filings, the challenges associated with manufacturing drug products, the Company's ability to successfully establish, protect and defend its intellectual property, other matters that could affect the sufficiency of the Company's capital resources to fund operations, reliance on third parties for manufacturing and development efforts, changes in the competitive landscape and the effects on the Company's business of the worldwide COVID-19 pandemic. For a further description of the risks and uncertainties that could cause actual results to differ from those anticipated in these forward-looking statements, as well as risks relating to the business of the Company in general, see the Company's Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on November 10, 2021, and its future periodic reports to be filed with the Securities and Exchange Commission. Except as required by law, the Company undertakes no obligation to update any forward-looking statements to reflect new information, events or circumstances, or to reflect the occurrence of unanticipated events.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

| Exhibit No. | Description |
|----------------|--|
| 99.1 | Company presentation dated January 11, 2022. |
| 104 | Cover Page Interactive Data File (embedded within the Inline XBRL document). |

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, as amended, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: January 11, 2022

REVOLUTION MEDICINES, INC.

By: /s/ Mark A. Goldsmith Mark A. Goldsmith, M.D., Ph.D. President and Chief Executive Officer

1, 2022



On Target to Outsmart Cancer™

Legal Disclaimer



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act. All statements other than statements of historical facts contained in this presentation, including statements regarding our future results of operations and financial position, business strategy, prospective products, availability of funding, ability to maintain existing collaborations, including with Sanoff, and establish new strategic collaborations, licensing or other arrangements, the scope, progress, results and costs of developing our product candidates or any other future product candidates, the potential market size and size of the potential patient populations for our product candidates, the timing and likelihood of success of obtaining product approvals, plans and objectives of management for future operations, the scope of protection we are able to establish and maintain for intellectual property rights covering our product candidates, future results of anticipated products, and the impact of the COVID-19 pandemic on our business are forward-looking statements. These statements involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. Because forward-looking statements may not be achieved or occur and actual results could differ materially from those projected in the forward-looking statements. The information included in these materials is provided as part of an oral presentation on January 11, 2022 and is qualified as such. Except as required by applicable law, we undertake no obligation to update any oral preventise.

For a further description of the risks and uncertainties that could cause actual results to differ from those anticipated in these forward-looking statements, as well as risks relating to the business of Revolution Medicines in general, see Revolution Medicines' Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on November 10, 2021, and its future periodic reports to be filed with the Securities and Exchange Commission.

This presentation concerns product candidates that are under clinical investigation and which have not yet been approved for marketing by the U.S. Food and Drug Administration (FDA). These product candidates are currently limited by Federal law to investigational use, and no representation is made as to their safety or effectiveness for the purposes for which they are is being investigated.



On Target to Outsmart Cancer



RAS proteins drive 30% of human cancers⁽¹⁾, and are largely unserved by targeted therapeutics

STRONG CLINICAL VALIDATION OF RAS AS CANCER DRIVER

Proof-of-principle from first-gen KRAS^{G12C} inhibitors⁽²⁾ predicts favorable impact of targeted inhibitors across numerous RAS cancer drivers

DEEP SCIENCE-DRIVEN PIPELINE

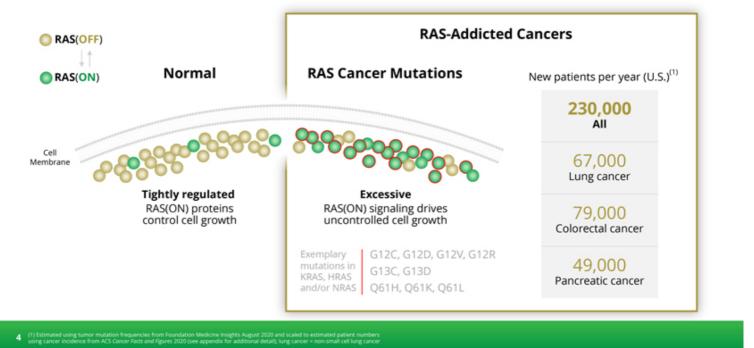
Comprehensive collection of groundbreaking *RAS(ON) Inhibitors* with best-in-class preclinical profiles and/or first-in-class potential covering RAS space broadly; first candidates planned to enter clinic in 2022

Leading *RAS Companion Inhibitors* in clinic designed for combination treatment strategies to counter resistance to RAS targeted therapies

Prior et al., Concer Research 2020
 Lumakras approved by the FDA in May 2021

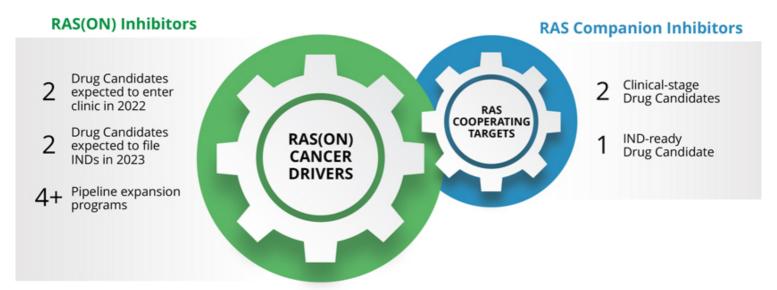
Excessive RAS(ON) Signaling Drives 30% of Human Cancers





Deep Science-Driven Pipeline of Targeted Therapies for RAS-Addicted Cancers

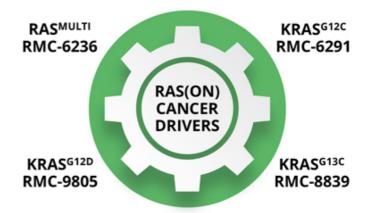




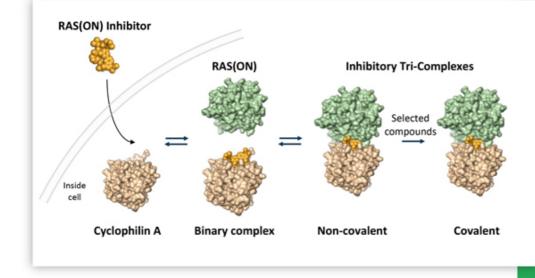


RAS(ON) Inhibitors

Induce Rapid, Deep and Sustained Suppression of RAS(ON) Cancer Drivers



Distinctive RAS Drug Discovery: Innovation Engine Targets Oncogenic RAS(ON) Proteins



7

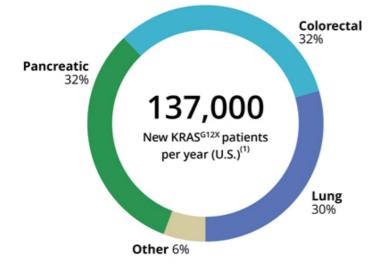
RAS(ON) Inhibitors

Deep and Diverse Collection

- Highly potent and selective
- Oral and drug-like
- Rapid, deep and sustained suppression of RAS(ON) signaling

RMC-6236: First-in-Class RAS^{MULTI}(ON) Inhibitor with Broad Potential Against RAS-Addicted Cancers





KRAS^{G12X} includes KRAS^{G12D}, KRAS^{G12V}, KRAS^{G12R} and KRAS^{G12C}

8 (1) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS Cancer Focts and Figures 2020 (see appendix for additional detail); lung cancer = non-small cell lung cancer

Highly Potent and Selective RAS(ON) Inhibitor

 Inhibits canonical RAS family members, suppressing the mutant cancer driver and cooperating wild-type RAS proteins

Robust Anti-tumor Activity in Cancer Models

 Deep and sustained inhibition drives durable anti-tumor activity in tumors with common RAS variants including KRAS^{G12D}, KRAS^{G12V}, KRAS^{G12R} and KRAS^{G12C}

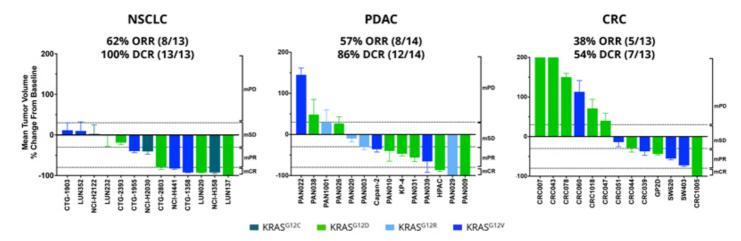
Attractive PK/ADME Profile

 Favorable in vivo oral bioavailability, clearance and concentration in tumors for effective target coverage in RAS-addicted cancer cells

Characterization above is based on RVMD preclinical research

RMC-6236: Highly Active *in Vivo* Across Cancer Models with KRAS^{G12X} Drivers





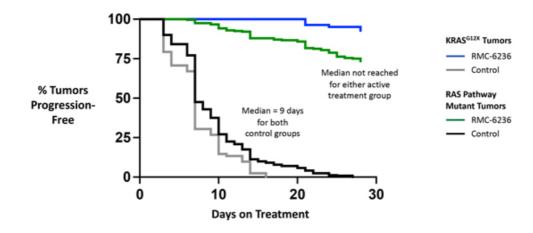
Deep Tumor Regressions and Complete Responses Observed Across Cancer Models

RVMD preclinical research, as of 10/12/21 RMC-6236 dosed at 25 me/kg pp.od; n = 3-10/ero

- 9 NSCLC = non-small cell lung cancer; PDAC = pancreatic due Responses assigned according to mRECIST (see appendix)
- они објесние назритае наце, осн озвезие сопото нас

RMC-6236: Highly Active *in Vivo* Across Cancer Models with Diverse RAS Drivers



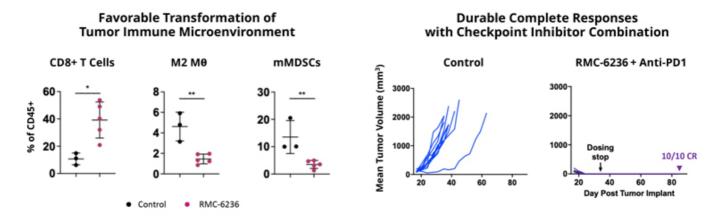


Durable Anti-Tumor Benefit Observed in KRAS^{G12X} Cancer Models and Beyond

RVMD preclinical research, as of 10/12/21 RMC-6236 dosed at 25 mp/kg pp od Progression defined as tumor doubling from baseline over 28 days p=0.0001 by Log-rank test (control vs RMC-6236 treatment)

RMC-6236: Anti-Tumor Immunity *in Vivo* and Strong Additivity with Checkpoint Inhibitor





Modulation of the Tumor Microenvironment Primes for Anti-Tumor Immunity in Cancer Models

RVMD preclinical research, as of 09/10/2021 Syngeneic tumor model with CT26 cell line engineered to express KRAS^{GAC} RMC-6236 dosed at 25 mg/kg po egit, Anti-PD1 dosed at 10 mg/kg ip biw, n = 10/group

11 Intro-6236 dosed at 25 mg/kg po qq; Anto-Fu1 dosed at 10 mg/kg ip low; n = 10/group M2 M8 = M2 macrophages; mMDSCs = Monocytic myeloid derived suppressor cells

RMC-6236: Clinical Priorities to Pursue First-in-Class Activity Against KRAS^{G12X} Tumors



| 2022 | 2 | 0 | 2 | 2 | |
|------|---|---|---|---|--|
|------|---|---|---|---|--|

- Submit IND^{*}
- Initiate single agent dose escalation in patients with cancers with KRAS^{G12X} mutations (focused on NSCLC, pancreatic cancer and CRC)
- Include 'below MTD' expansion cohorts in select populations during dose escalation

Further development

- Define RP2DS
- Single agent expansion cohorts in KRAS^{G12X} tumors (NSCLC, pancreatic cancer and CRC)
- Combinations in KRAS^{G12X} tumors (NSCLC, pancreatic cancer and CRC)

Activities

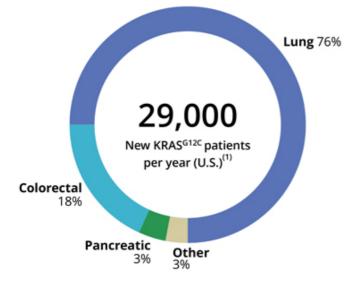
Evidence of first-in-class single agent activity against KRAS^{G12X} tumors[^]

'See Milestones table

12 KRAS^{GUDI} may include KRAS^{GUDI}, KRAS^{GUDI}, KRAS^{GUDI} and/or KRAS^{GUDI} RP2DS = Recommended Phase 2 dose and schedule MTDB = maximum tolerated dose NSCLC = non-small cell lung cancer; CRC = colorectal cancer

RMC-6291: Mutant-Selective RAS(ON) Inhibitor with Best-in-Class Potential for KRAS^{G12C} Cancers





Highly Potent and Selective RAS(ON) Inhibitor

- Highly active against KRAS^{G12C}
- Covalent for irreversible inhibition
- Low off-target risk and acceptable safety profile

Robust Anti-tumor Activity in Cancer Models

 Rapid, deep and sustained inhibition drives durable anti-tumor effects across multiple KRAS^{G12C} tumor types, with complete responses in some models

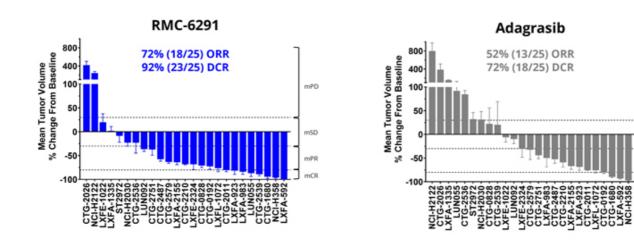
Attractive PK/ADME Profile

 Favorable *in vivo* oral bioavailability and clearance for effective target coverage in KRAS^{G12C}-addicted cancer cells

13 (1) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS Concer Forts and Figures 2020 (see appendix for additional detail); kung cancer – non-small cell lung cancer

Characterization above is based on RVMD preclinical research

RMC-6291: Superior Outcomes in Mouse Clinical Trial with KRAS^{G12C} NSCLC Models



Best-in-Class Potential in KRAS^{G12C} NSCLC

mPD

mSD

mPR

mCR

RVMD preclinical research as of 10/21/21 Adagrasib dosed at 100 mg/kg po.pd; RMC-6291 dosed at 200 mg/kg po.pd; n = 3 to 10/grou MCGC 6. https://www.sci.uki.www.sci.uki.com/groups/sci.

14 NSCLC = Non-small cell lung cancer Responses assigned according to mRECIST (see appendix)

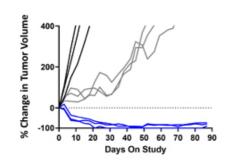
RMC-6291 May Improve on KRAS^{G12C} (OFF) Inhibitor Class Across Three Outcome Measures in NSCLC

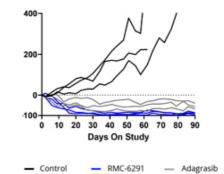


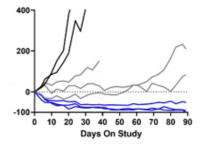
Increased <u>Rate</u> Of Response^(a)

Increased <u>Depth</u> Of Response^(b)

Increased <u>Duration</u> Of Response^(c)







Best-in-Class Potential in KRAS^{G12C} NSCLC

RVMD preclinical research as of 07/28/21 RMC 5281 deced at 200 me/for on oth Adversaria deced at 100 me

NSCLC = Non-small cell lung cancer

15 PDX Models: (a) LUN055; (b) LXFA-983; (c) CTG-0828 Nichols. Targeting KRAS⁶¹²⁴(ON) and Potential Application to Overcoming Drug Resistance in RAS-Addicted

RMC-6291: Clinical Priorities to Pursue Best-in-Class Activity Against KRAS^{G12C} Tumors



2022

- Submit IND^{*}
- Initiate single agent dose escalation in KRAS^{G12C} tumors
- Include 'below MTD' expansion cohorts in select populations (e.g., NSCLC) during dose escalation

Further development

- Define RP2DS
- Single agent expansion cohorts in KRAS^{G12C} NSCLC and pancreatic cancer (RAS inhibitor naïve +/- failure)
- Combinations in KRAS^{G12C} NSCLC & CRC

Activities

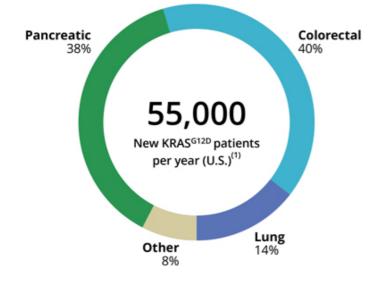
Preliminary evidence of superior activity against KRAS^{G12C} tumors[^]

"See Milestones table

16 RP2DS = Recommended Phase 2 dose and schedule MTD = maximum tolerated dose NSCLC = non-small cell lung cancer; CRC = colorectal cancer

RMC-9805: Mutant-Selective RAS(ON) Inhibitor with Best-in-Class Potential for KRAS^{G12D} Cancers





Highly Potent and Selective RAS(ON) Inhibitor

- Highly active against KRAS^{G12D}
- Covalent for irreversible inhibition
- Low off-target risk and acceptable safety profile

Robust Anti-tumor Activity in Cancer Models

 Rapid, deep and sustained inhibition drives durable regressions in KRAS^{G12D} lung, pancreatic and colorectal cancers

Attractive PK/ADME Profile

 Favorable in vivo oral bioavailability and clearance for effective target coverage in KRAS^{G12D}-addicted cancer cells

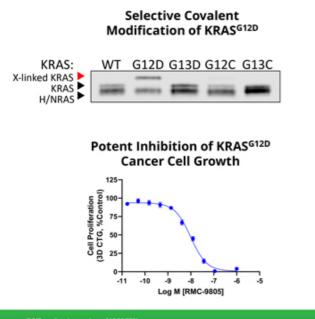
17 (1) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS Cancer Focts and Figures 2020 (see appendix for additional detail); lung cancer = non-small cell lung cancer

Characterization above is based on RVMD preclinical research

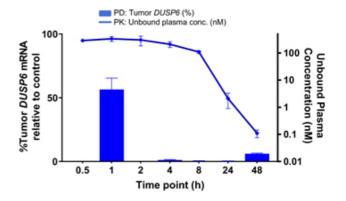
.....

RMC-9805: Selective, Covalent and Orally Active with Sustained Inhibition of KRAS^{G12D} in Vivo





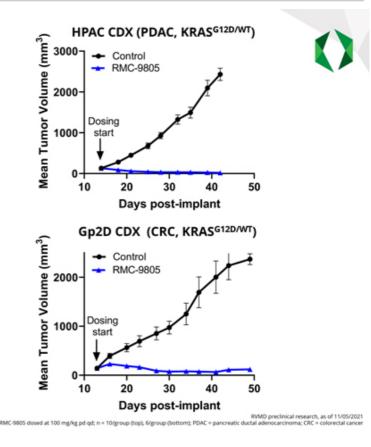
Single Dose PK/PD HPAC CDX (PDAC, KRAS^{G12D/WT})



18 RVMD preclinical research, as of 10/13/2021 RMC-9805 dosed at 100 mg/kg po PDAC = pancreatic ductal adenocarcinoma

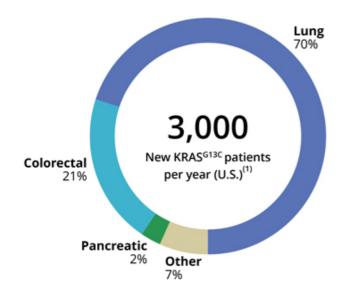
RMC-9805: Tumor Regressions in Models of KRAS^{G12D} Cancers

- First-in-class mutant-selective covalent inhibitor of KRAS^{G12D}
- Deep and durable anti-tumor responses *in vivo* in pancreatic and colorectal cancer models
- Oral dosing, well tolerated



RMC-8839: First-in-Class Mutant-Selective RAS(ON) Inhibitor for KRAS^{G13C} Cancers





Highly Potent and Selective RAS(ON) Inhibitor

- Highly active against KRAS^{G13C}
- Covalent for irreversible inhibition
- Low off-target risk and acceptable safety profile

Robust Anti-tumor Activity in Cancer Models

Rapid, deep and sustained inhibition drives durable regressions in KRAS^{G13C} lung cancers

Attractive PK/ADME Profile

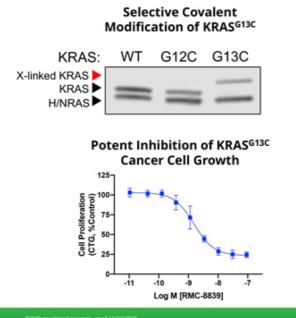
 Favorable in vivo oral bioavailability and clearance for effective target coverage in KRAS^{G13C}-addicted cancer cells

20 (1) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS Concer Focts and Figures 2020 (see appendix for additional detail); lung cancer = non-small cell lung cancer

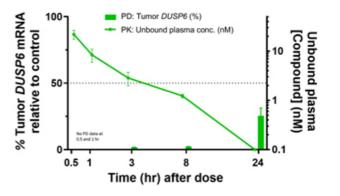
Characterization above is based on RVMD preclinical research

RMC-8839: Selective, Covalent and Orally Active with Sustained Inhibition of KRAS^{G13C} in Vivo





Single Dose PK/PD NCI-H1734 (NSCLC CDX, KRAS^{G13C})

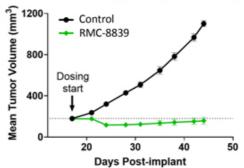


21 RVMD preclinical research, as of 12/22/2021 RMC-8839 dosed at 100 mg/kg po NSCLC = non-small cell lung cancer

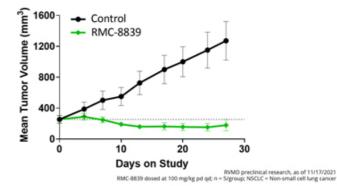
RMC-8839: Tumor Regressions in Models of KRAS^{G13C} Cancers

- First-in-class mutant-selective covalent inhibitor of KRAS^{G13C}
- Deep anti-tumor responses in vivo in non-small cell lung cancer models
- Oral dosing, well tolerated

NCI-H1734 CDX (NSCLC, KRAS^{G13C/WT})



ST2822B PDX (NSCLC, KRAS^{G13C/WT})



| On Target to Outsmart Pancreatic Cancer | | |
|--|---------------------|----------------------|
| Devastating disease >90% driven by KRAS mutations | G12D 36% | RMC-6236 RMC-9805 |
| 49,000 New KRAS ^{MUTANT} pancreatic cancer patients per year (US) ⁽¹⁾ | G12V 26% | RMC-6236 |
| | G12R 13% | RMC-6236 |
| Dismal survival rates No approved targeted therapies | G12C | RMC-6291 RMC-6236 |
| | Other 23% | RMC-6236 |

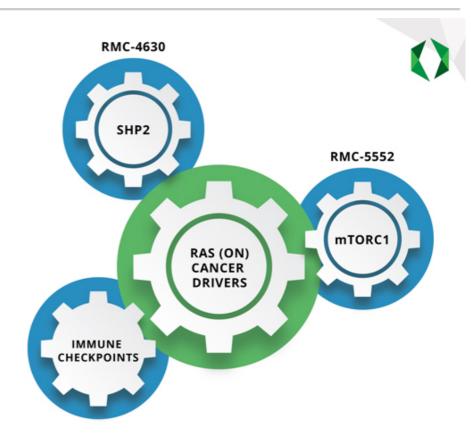
23 (1) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS Cencer Facts and Figures 2020 (see appendix for additional detail)

Our development-stage RAS(ON) Inhibitors

- Inhibit >90% of pancreatic cancer drivers in cancer models⁽¹⁾
- Exhibit strong antitumor activity in preclinical models of pancreatic cancer

RAS Companion Inhibitors

Suppress Cooperating Targets and Pathways that Sustain RAS-Addicted Cancers



RMC-4630: Ongoing and Planned Clinical Combination Studies



| STUDY | SPONSOR | COMBINED WITH | INDICATION(S) | STATUS |
|--------------------------|---------|------------------|--|----------------------------|
| CodeBreaK 101c (U.S.) | Amgen | sotorasib | 2L+ KRAS ^{G12C} solid tumors | Ongoing (Phase 1b/2) |
| RMC-4630-03 (Global) | RevMed | sotorasib | 2L+ KRAS ^{G12C} NSCLC | Ongoing (Phase 2) |
| TCD16210 (Global) | Sanofi | adagrasib | 2L+ KRAS ^{G12C} NSCLC | In preparation (Phase 1/2) |
| TBD | RevMed | RMC-6291 | KRAS ^{G12C} TBD | Planning |
| TCD16210 (Global) | Sanofi | pembrolizumab | 1L PDL1* NSCLC | Ongoing (Phase 1/2) |

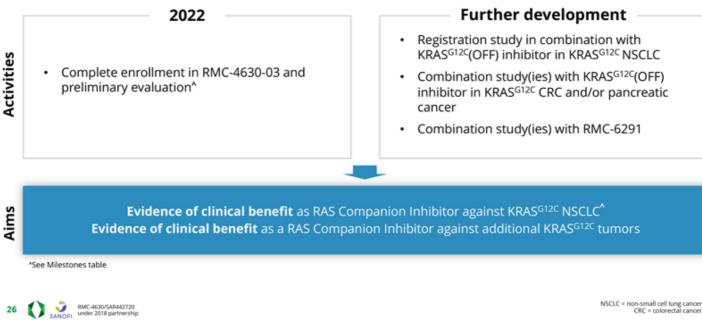
25 () SANOFI RMC-4630/SAR442720 under 2018 partnership

NSCLC = non-small cell lung cancer

RMC-4630: Clinical Priorities to Pursue Best-in-Class Combination Activity in KRAS^{G12C} Tumors

26





NSCLC = non-small cell lung cancer CRC = colorectal cancer

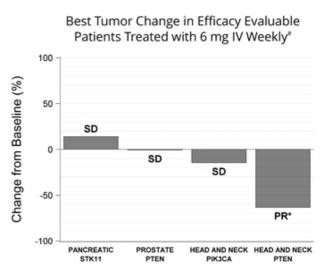
RMC-5552 Clinical Opportunity

- Potent, selective inhibitor of hyperactivated mTORC1 to reactivate the tumor suppressor 4EBP1
- Designed for combination with RAS(ON) inhibitors in patients with cancers harboring RAS/mTOR pathway co-mutations⁽¹⁾
 - >30,000 new patients per year across lung, colorectal and pancreatic cancers (U.S.)⁽²⁾
- Single agent Phase 1b dose escalation underway, focused on tumor genotypes linked to hyperactivated mTORC1 signaling

(1) mTOR pathway co-mutations include genetic changes with likely oncogenic activity in one or more of PHOLOA, PTEN, TSC1, TSC3, TSC3, TSC1, and/or mTOR (2) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS Cancer Focts

27

Preliminary Evidence of Clinical Activity



Preliminary assessments suggest mucositis as the major dose-limiting toxicity. 6 mg weekly was well tolerated. Further enrollment at doses above 6 mg is ongoing to define the RP2DS; *Patient received one dose of 12 mg, followed by weekly doses of 6 mg. Data as of 01/07/2022.



RMC-5552: Clinical Priorities to Pursue Best-in-Class Combination Activity in RAS^{MUTANT}/mTORC1-Activated Tumors



2022

- Complete single agent dose-escalation
- Initiate single agent expansion cohorts in select tumors with mTOR pathway mutations

Further development

- Define single agent RP2DS
- Complete single agent expansion cohorts
- Combinations with RAS(ON) inhibitors from our portfolio in RAS^{MUTANT} tumors with mTOR pathway co-mutations

Aims

Activities

Additional evidence of single agent activity against tumors with mTOR pathway mutations^

'See Milestones table

28 RP2DS = Recommended Phase 2 dose and schedule

Deep Pipeline of Targeted Therapies for Majority of RAS-Addicted Cancers

| / laareee | | | | | | |
|-------------------------|----------------------------------|-------------|--------------|------------------|------------------|------------------|
| | | PRECLINICAL | IND-ENABLING | CLINICAL PHASE 1 | CLINICAL PHASE 2 | CLINICAL PHASE 3 |
| RAS(ON) INHI | BITORS | | | | | |
| RMC-6236 | RASMULTI | | | | | |
| RMC-6291 | KRAS ^{G12C} | | | | | |
| RMC-9805 | KRAS ^{G12D} | | | | | |
| RMC-8839 | KRAS ^{G13C} | | | | | |
| Additional | G12R, G12V, G13D, Q61X, other | _ | | | | |
| RAS COMPAN | ION INHIBITORS | | | | | |
| RMC-4630 | SHP2 | | | | SANOFI | |
| RMC-5552 | mTORC1/4EBP1 | | | | | |
| RMC-5845 ⁽¹⁾ | SOS1 | | | | | |
| | | | | | | |

(1) IND-ready

29

Anticipated Milestones



| PROGRAM | MILESTONE (EXPECTED TIMING) | | |
|---|--|--|--|
| RAS(ON) INHIBITORS | | | |
| RMC-6236 (RAS ^{MULTI}) | Submit IND (1H22); Provide evidence of first-in-class single agent activity (2023) | | |
| RMC-6291 (KRAS ^{G12C}) | Submit IND (1H22); Provide preliminary evidence of superior activity (2023) | | |
| RMC-9805 (KRAS ^{G12D}) | Submit IND (1H23) | | |
| RMC-8839 (KRAS ^{G13C}) | Submit IND (2H23) | | |
| Additional RAS ^{MUTANT} -Selective Inhibitor | Nominate development candidate (2H22) | | |
| RAS COMPANION INHIBITORS | | | |
| RMC-4630 (SHP2) | Complete enrollment in RMC-4630-03 (2H22); Provide preliminary (2H22) and additional (2023) evidence of clinical benefit as a RAS Companion Inhibitor from RMC-4630-03 | | |
| RMC-5552 (mTORC1/4EBP1) | Provide additional evidence of single agent activity (2023) | | |

Financial Information



Financial Position

Cash, cash equivalents and marketable securities @ 9/30/2021

\$608.7 million⁽¹⁾

2021 Financial Guidance

2021 GAAP net loss of \$170 million to \$190 million⁽²⁾

(1) Expected to fund planned operations to end of 2023
 (2) Includes non-cash stock-based compensation expense of approximately \$20 million





Focused on serving high unmet needs across numerous cancers driven by diverse RAS mutations

Targeted *RAS(ON) Inhibitors* with compelling preclinical profiles expected to begin entering clinic in 2022

Targeted *RAS Companion Inhibitors* designed to counter drug resistance have shown initial clinical activity and evaluation continues

Development-stage portfolio covers RAS drivers of all major RAS-addicted cancers

Appendix



- · RAS cancer epidemiology statistics are estimated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to
 - G466(A,E,R,V,E,D,R), N581(I,S), S467L,T599I, V459L.
 - Includes 12 major types: non-small cell lung cancer, colorectal, pancreatic adenocarcinoma, renal, gastroesophageal, head and neck squamous cell, ovarian and biliary cancers, acute myeloid leukemia, and advanced melanoma, bladder and uterine/endometrial cancers causing mortality. Est. worldwide annual incidence of RAS-mutated cancers is 3.4 million per Prior et al., *Cancer Research* 2020 .
- · RAS mutations drive 30% of human cancers per Prior et al., Cancer Research 2020
- KRAS^{G12X} includes KRAS^{G12D}, KRAS^{G12V}, KRAS^{G12R} and KRAS^{G12C}
- Mouse tumor responses on slides 9 and 14 assigned according to mRECIST (modified from Gao et al. Nat Med. 2015):
 mPD = progressive disease; mSD = stable disease; mPR = partial response; mCR = complete response
- Kaplan-Meier progression on slide 10 defined as tumor doubling from baseline over 28 days:

 KRAS^{G12X} Tumors, where X = D,V,C, A or R: n = 207
 RAS Pathway Mutant Tumors includes KRAS^{G12X} and other RAS and RAS pathway mutant tumors: KRAS^{G13C}, KRAS^{G13D}, KRAS^{K117N}, KRAS^{Q61H}, NF1^{LOF}, PTPN11^{E76K or G503V}, BRAF^{Class 3-mutant}, and KRAS^{WT-Amp}: n = 332
- PDX = patient-derived xenograft; CDX = cell line-derived xenograft