



August 9, 2022

On Target to Outsmart Cancer™



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For a further description of the risks and uncertainties that could cause actual results to differ from those anticipated in these forward-looking statements, as well as risks relating to the business of Revolution Medicines in general, see Revolution Medicines' Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission on August 9, 2022, and its future periodic reports to be filed with the Securities and Exchange Commission.

This presentation concerns product candidates that are under clinical investigation and which have not yet been approved for marketing by the U.S. Food and Drug Administration (FDA). These product candidates are currently limited by Federal law to investigational use, and no representation is made as to their safety or effectiveness for the purposes for which they are being investigated.



On Target to Outsmart Cancer

HIGH UNMET NEED IN RAS-ADDICTED CANCERS

RAS proteins drive 30% of human cancers⁽¹⁾, and are largely unserved by targeted therapeutics

STRONG CLINICAL VALIDATION OF RAS AS CANCER DRIVER

Proof-of-principle from first-gen KRAS^{G12C} inhibitors⁽²⁾ predicts favorable impact of targeted inhibitors across numerous RAS cancer drivers

DEEP SCIENCE-DRIVEN PIPELINE

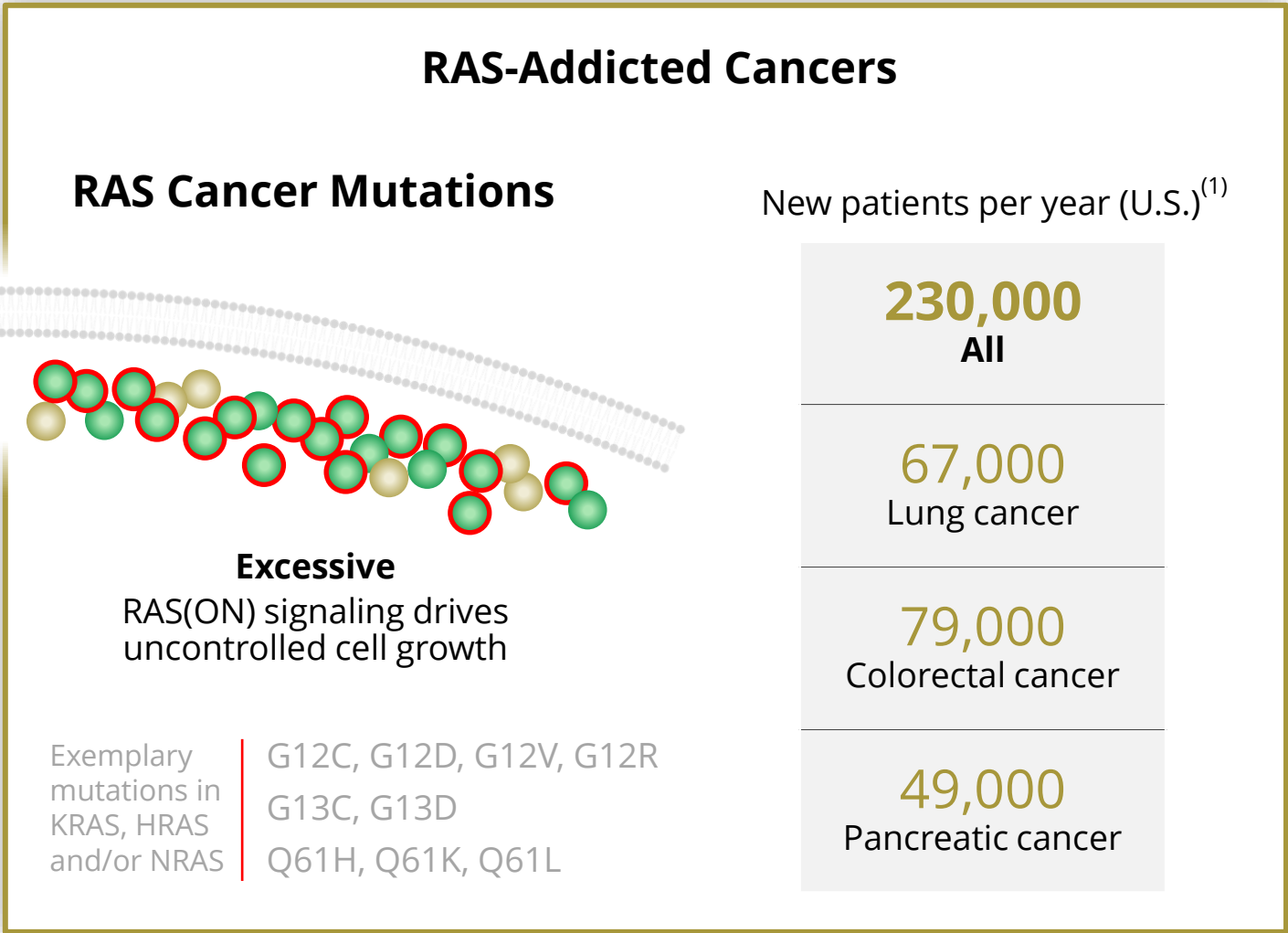
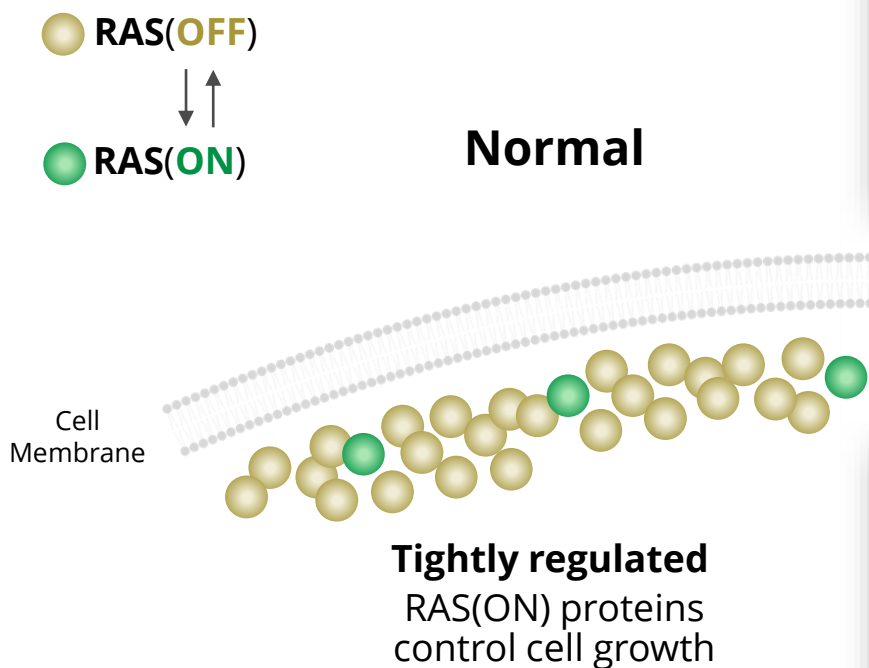
Comprehensive collection of groundbreaking *RAS(ON) Inhibitors* designed to have best-in-class preclinical profiles and/or first-in-class potential tailored to target RAS space broadly; first candidates in the clinic

Leading *RAS Companion Inhibitors* in clinic designed for combination treatment strategies to counter resistance to RAS targeted therapies

(1) Prior et al., *Cancer Research* 2020

(2) Lumakras approved by the FDA in May 2021

Excessive RAS(ON) Signaling Drives 30% of Human Cancers

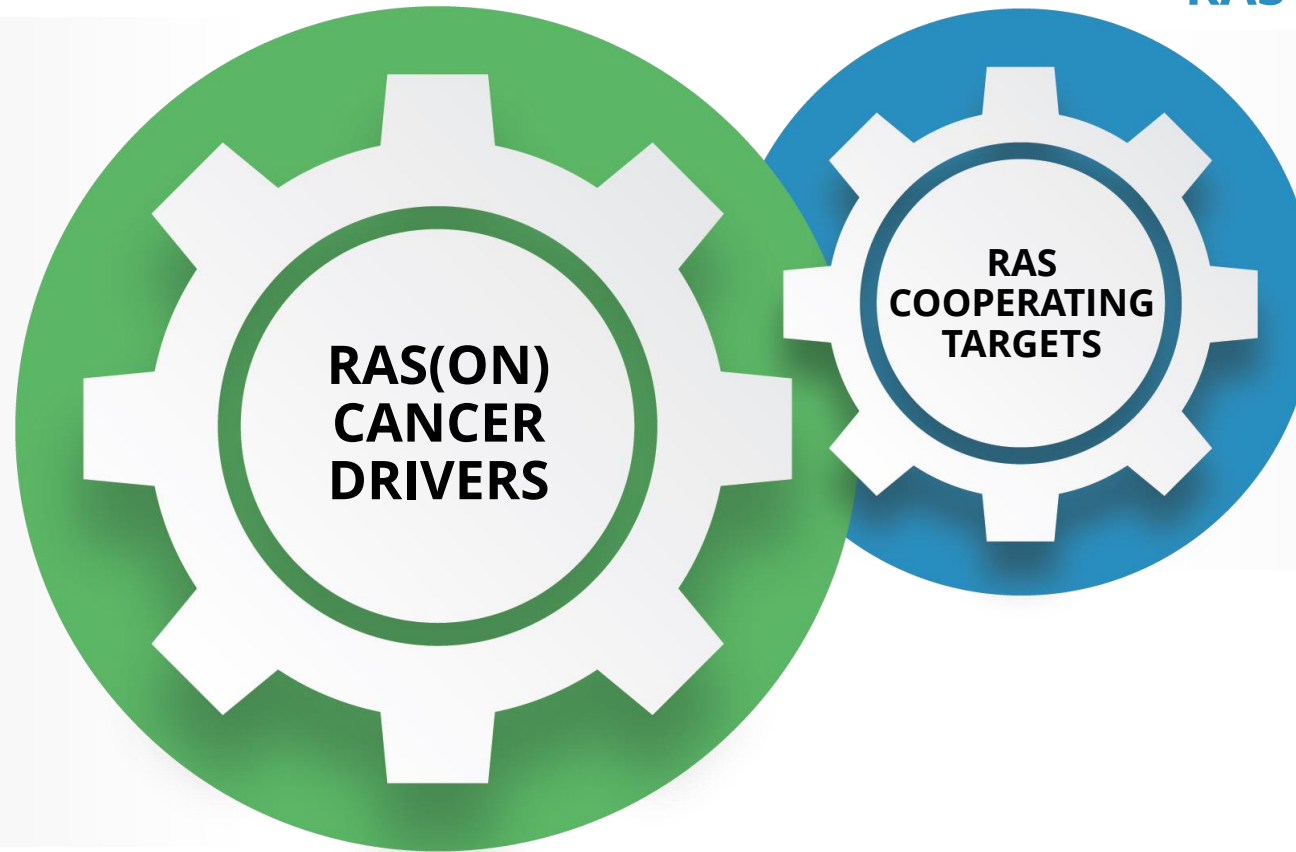


Deep Science-Driven Pipeline of Targeted Therapies for RAS-Addicted Cancers



RAS(ON) Inhibitors

- 2** Clinical-stage Drug Candidates
- 2** Drug Candidates in development
- 4+** Pipeline expansion programs

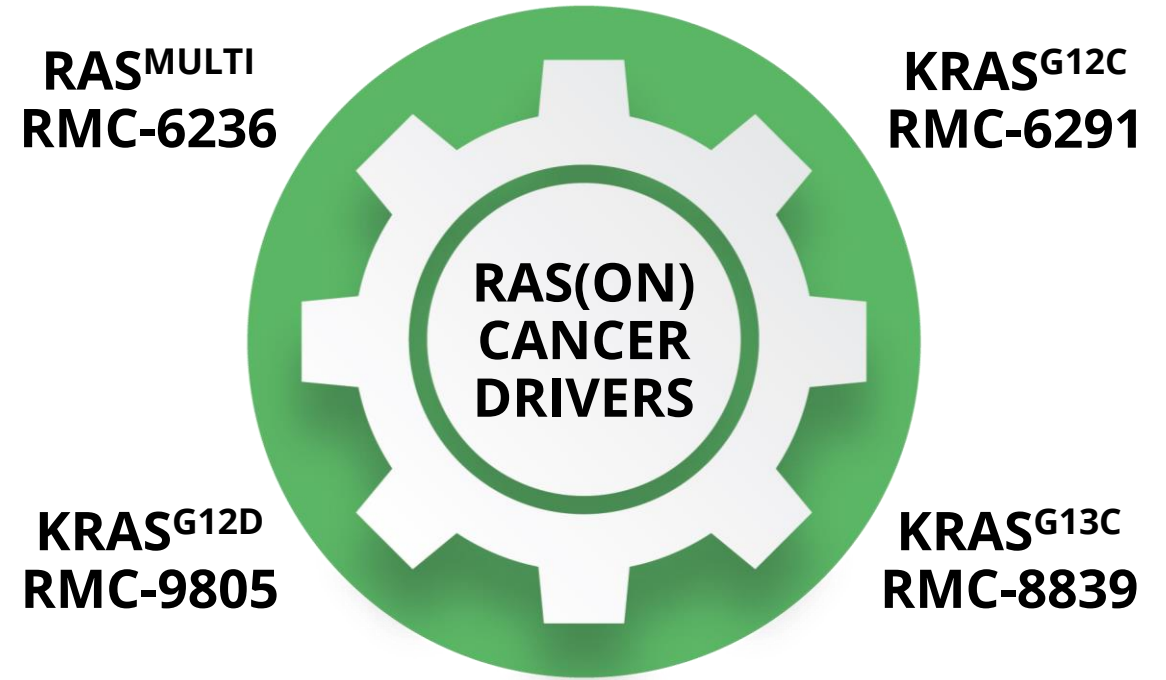


RAS Companion Inhibitors

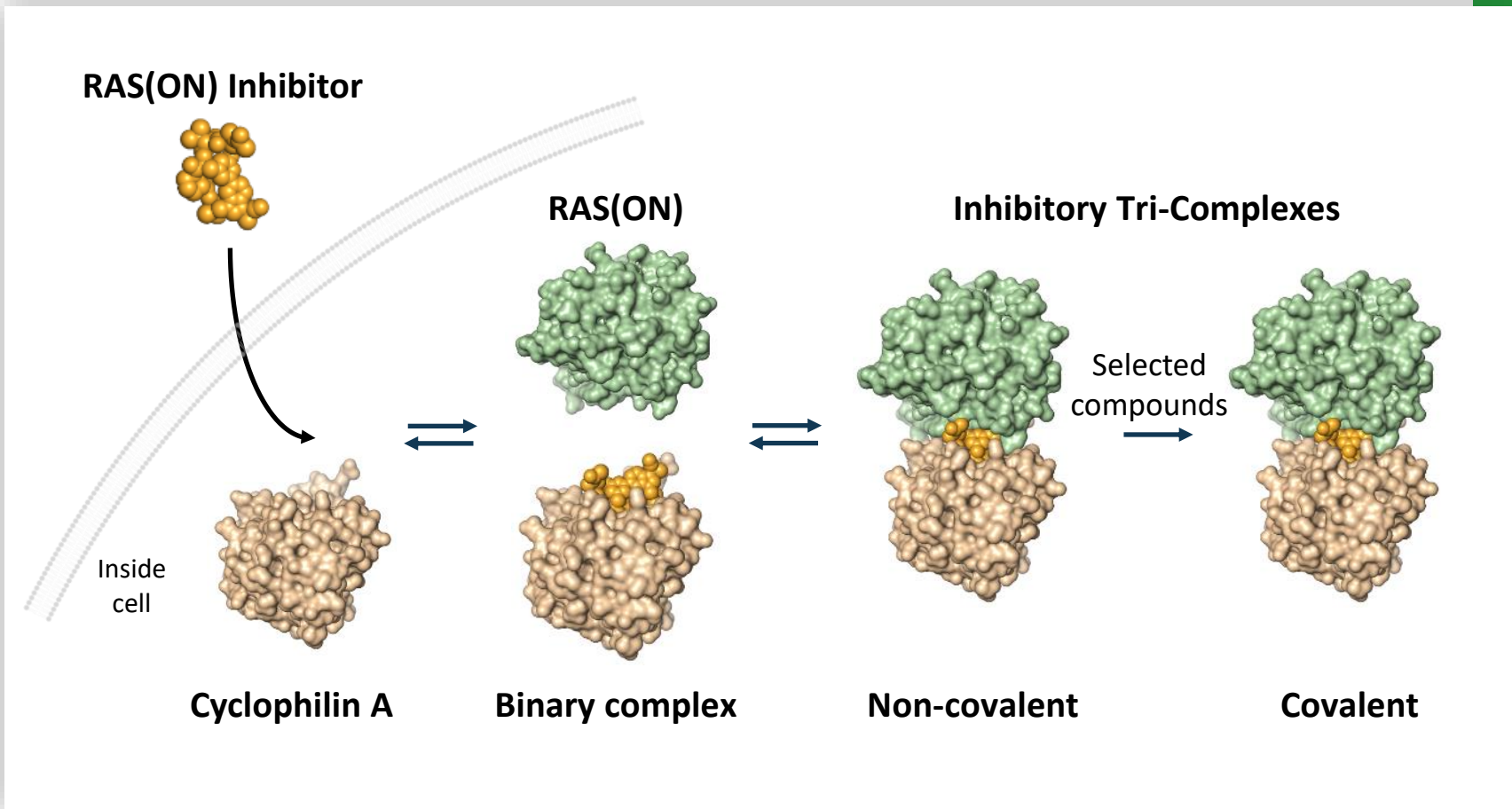
- 2** Clinical-stage Drug Candidates
- 1** IND-ready Drug Candidate

RAS(ON) Inhibitors

Induce Rapid, Deep
and Sustained
Suppression of
RAS(ON) Cancer
Drivers



Distinctive RAS Drug Discovery: Innovation Engine Targets Oncogenic RAS(ON) Proteins

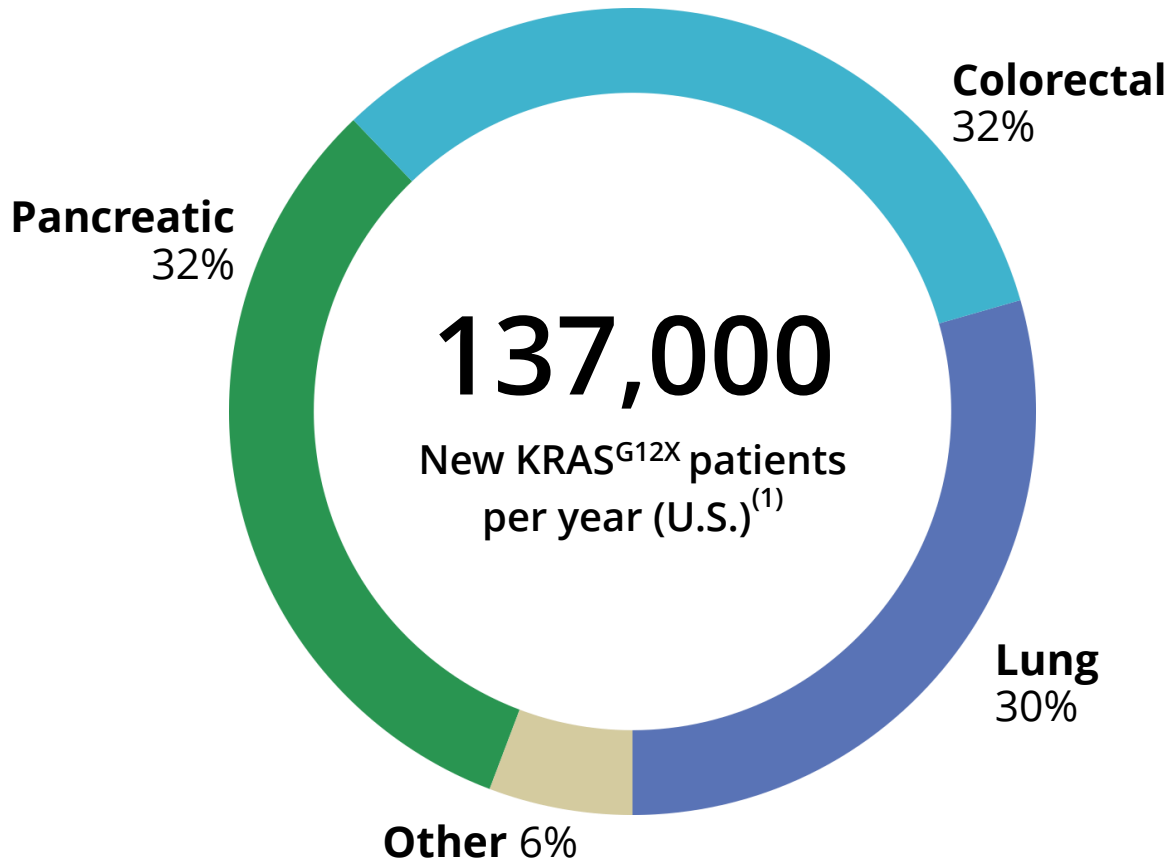


RAS(ON) Inhibitors

Deep and Diverse Collection

- Highly potent and selective
- Oral and drug-like
- Rapid, deep and sustained suppression of RAS(ON) signaling

RMC-6236: First-in-Class RAS^{MULTI}(ON) Inhibitor with Broad Potential Against RAS-Addicted Cancers



KRAS^{G12X} includes KRAS^{G12D}, KRAS^{G12V}, KRAS^{G12R} and KRAS^{G12C}

Highly Potent and Selective RAS(ON) Inhibitor

- Inhibits canonical RAS family members, suppressing the mutant cancer driver and cooperating wild-type RAS proteins

Robust Anti-tumor Activity in Cancer Models

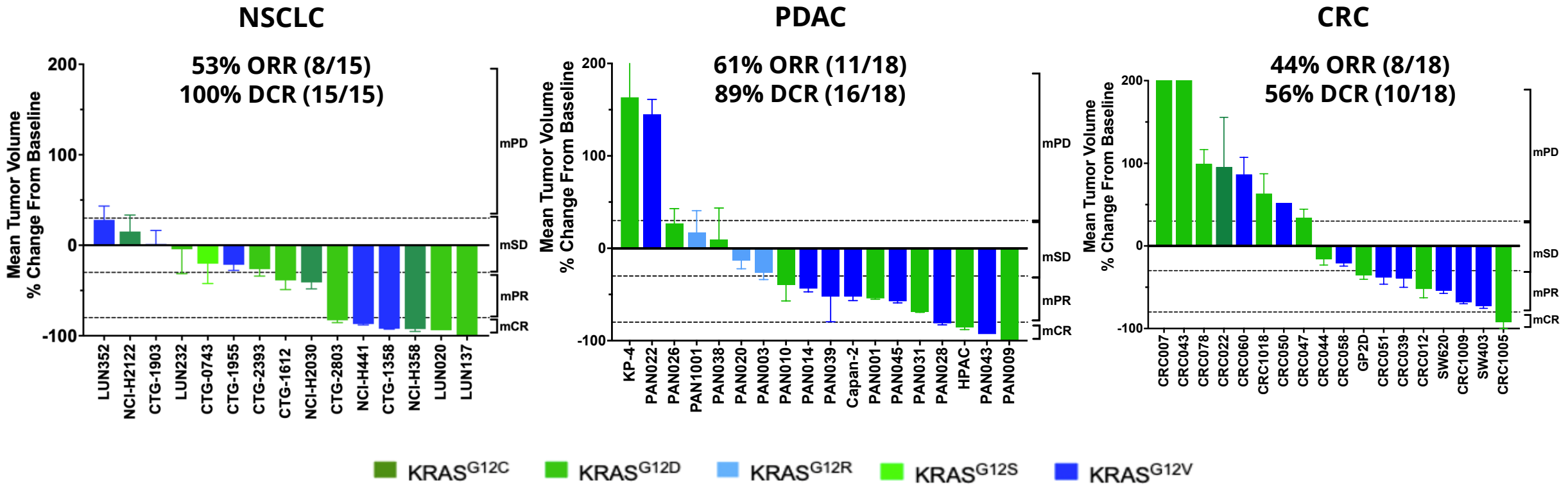
- Deep and sustained inhibition drives durable anti-tumor activity in tumors with common RAS variants including KRAS^{G12D}, KRAS^{G12V}, KRAS^{G12R} and KRAS^{G12C}

Attractive PK/ADME Profile

- Favorable *in vivo* oral bioavailability, clearance and concentration in tumors for effective target coverage in RAS-addicted cancer cells

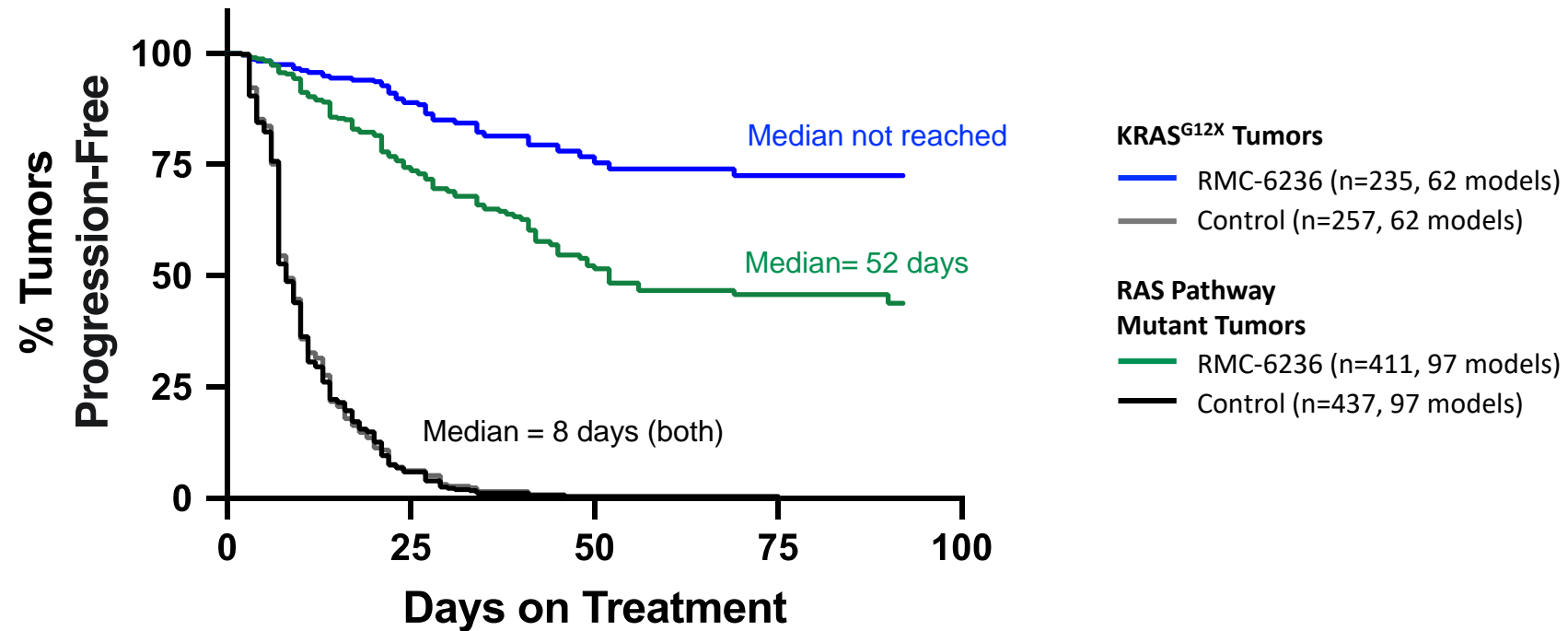
(1) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS *Cancer Facts and Figures* 2020 (see appendix for additional detail); lung cancer = non-small cell lung cancer

RMC-6236: Highly Active *in Vivo* Across Cancer Models with KRAS^{G12X} Drivers



Deep Tumor Regressions and Complete Responses Observed Across Cancer Models

RMC-6236: Highly Active *in Vivo* Across Cancer Models with Diverse RAS Drivers

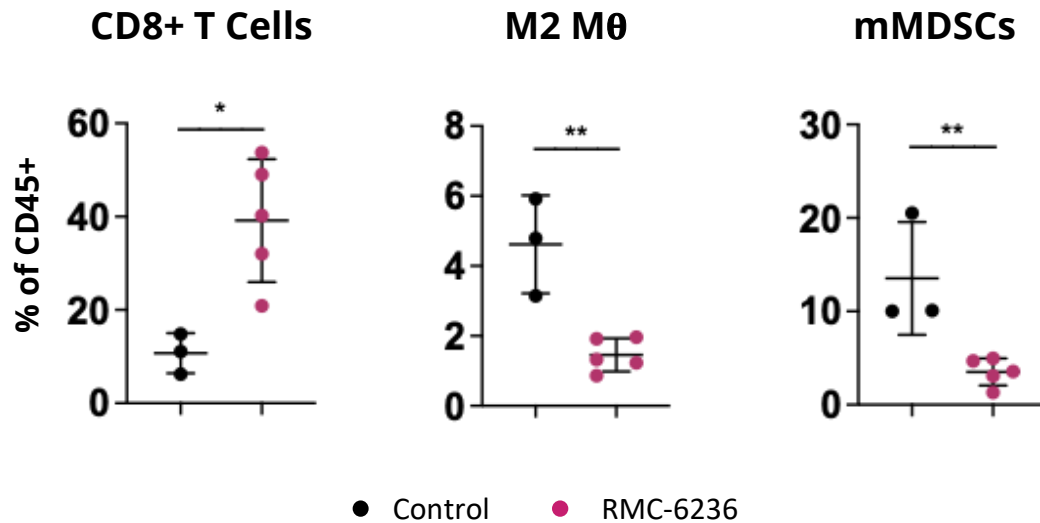


Durable Anti-Tumor Benefit Observed in KRAS^{G12X} Cancer Models and Beyond

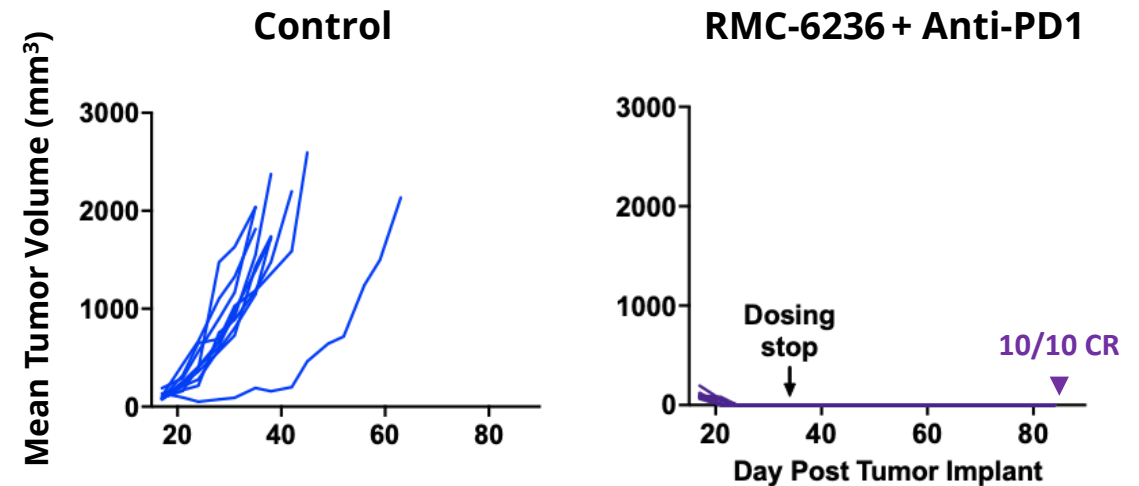
RMC-6236: Anti-Tumor Immunity *in Vivo* and Strong Additivity with Checkpoint Inhibitor



Favorable Transformation of Tumor Immune Microenvironment



Durable Complete Responses with Checkpoint Inhibitor Combination



Modulation of the Tumor Microenvironment Primes for Anti-Tumor Immunity in Cancer Models

RMC-6236: Clinical Priorities to Pursue First-in-Class Activity Against KRAS^{G12X} Tumors



Activities

(ongoing* or projected)

- Initiated single agent dose escalation in patients with cancers with KRAS^{G12X} mutations (focused on NSCLC, pancreatic cancer and CRC)*
- Include 'below MTD' expansion cohorts in select populations during dose escalation
- Define RP2DS
- Single agent expansion cohorts in KRAS^{G12X} tumors (NSCLC, pancreatic cancer and CRC)
- Combinations in KRAS^{G12X} tumors (NSCLC, pancreatic cancer and CRC)



Aims

Evidence of first-in-class single agent activity against KRAS^{G12X} tumors[^]

[^]See Anticipated Milestones table

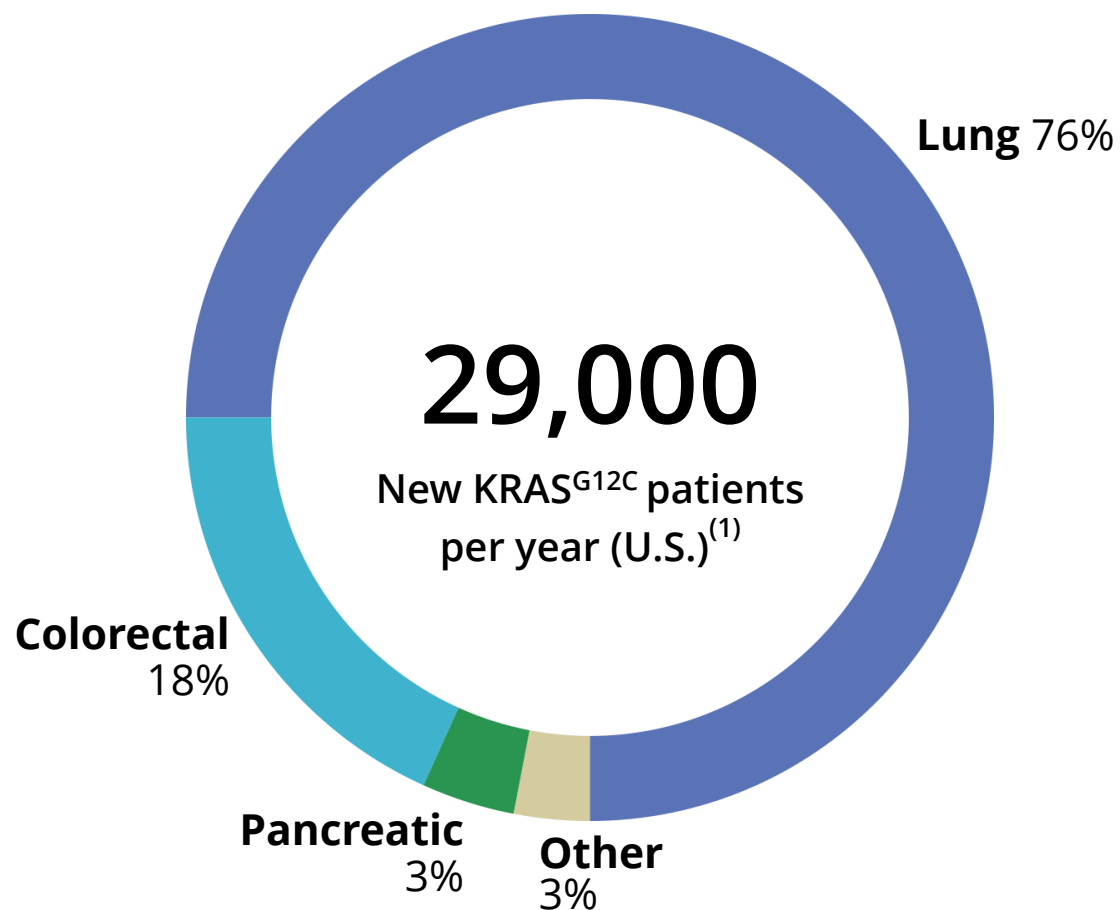
KRAS^{G12X} may include KRAS^{G12D}, KRAS^{G12V}, KRAS^{G12R} and/or KRAS^{G12C}

RP2DS = Recommended Phase 2 dose and schedule

MTD = maximum tolerated dose

NSCLC = non-small cell lung cancer; CRC = colorectal cancer

RMC-6291: Mutant-Selective RAS(ON) Inhibitor with Best-in-Class Potential for KRAS^{G12C} Cancers



Highly Potent and Selective RAS(ON) Inhibitor

- Highly active against KRAS^{G12C}
- Covalent for irreversible inhibition
- Low off-target risk and acceptable safety profile

Robust Anti-tumor Activity in Cancer Models

- Rapid, deep and sustained inhibition drives durable anti-tumor effects across multiple KRAS^{G12C} tumor types, with complete responses in some models

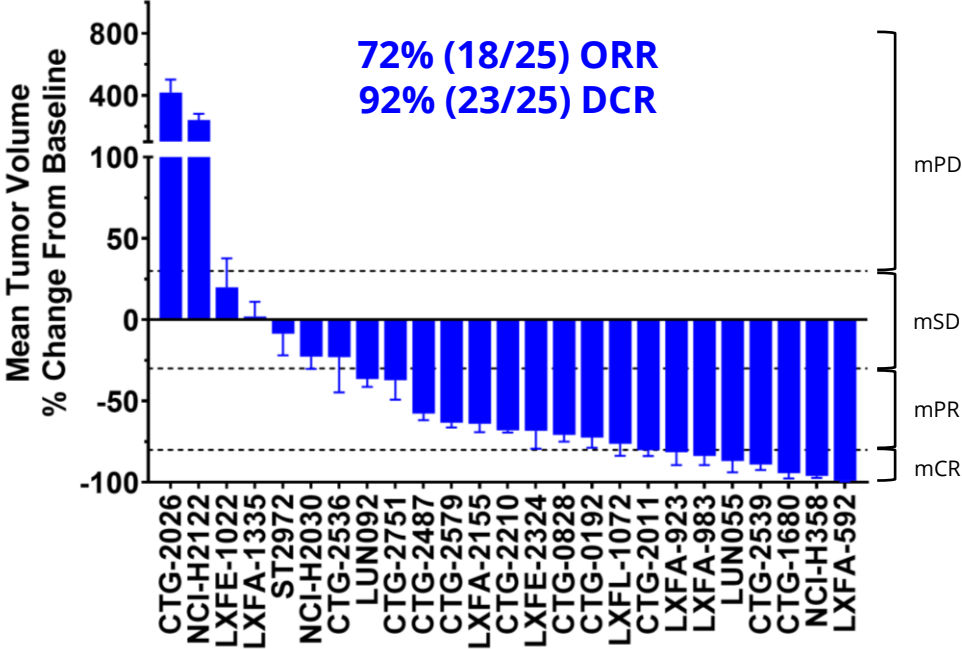
Attractive PK/ADME Profile

- Favorable *in vivo* oral bioavailability and clearance for effective target coverage in KRAS^{G12C}-addicted cancer cells

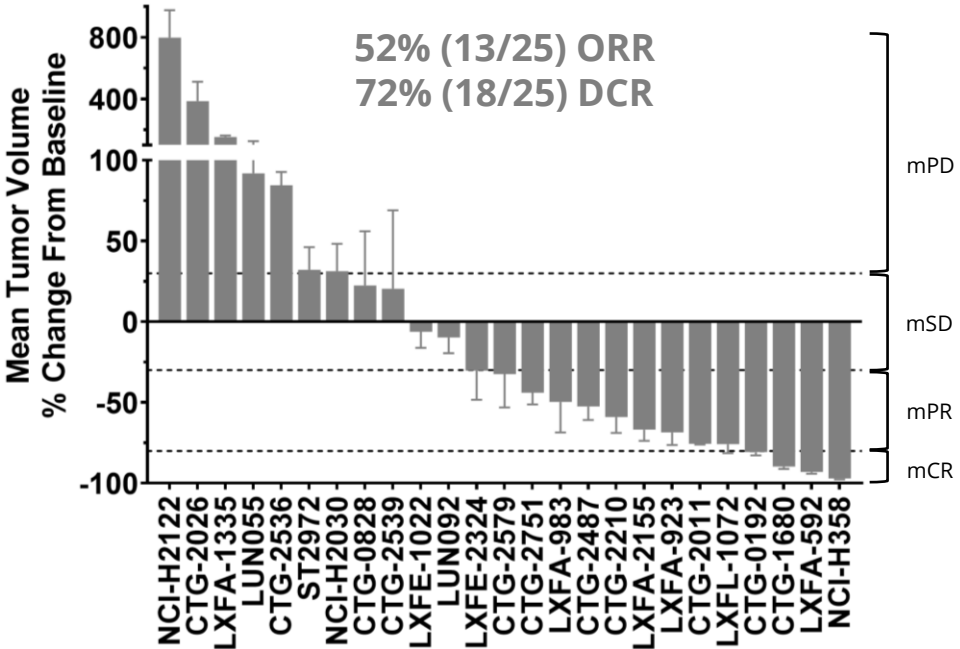
RMC-6291: Superior Outcomes in Mouse Clinical Trial with KRAS^{G12C} NSCLC Models



RMC-6291



Adagrasib



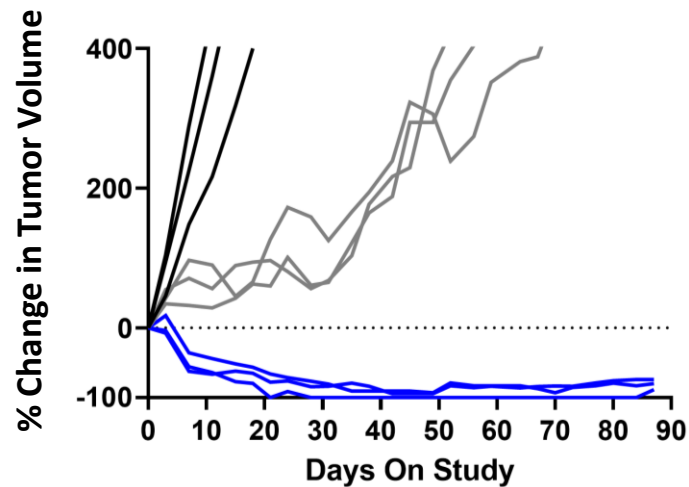
Best-in-Class Potential in KRAS^{G12C} NSCLC

RVMD preclinical research as of 10/21/21
Adagrasib dosed at 100 mg/kg po qd; RMC-6291 dosed at 200 mg/kg po qd; n = 3 to 10/group
NSCLC = Non-small cell lung cancer
Responses assigned according to mRECIST (see appendix)

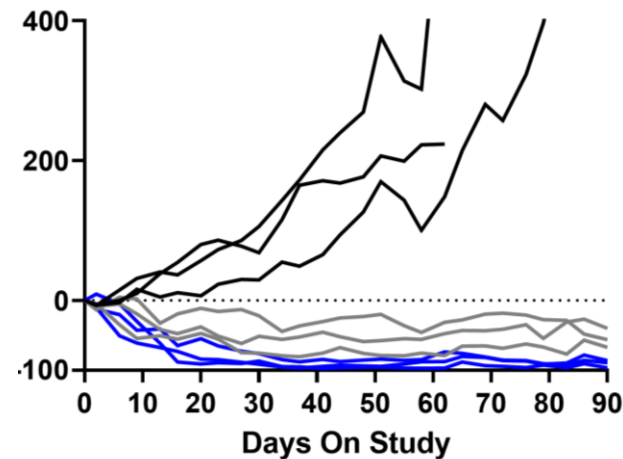


RMC-6291 May Improve on KRAS^{G12C}(OFF) Inhibitor Class Across Three Outcome Measures in NSCLC

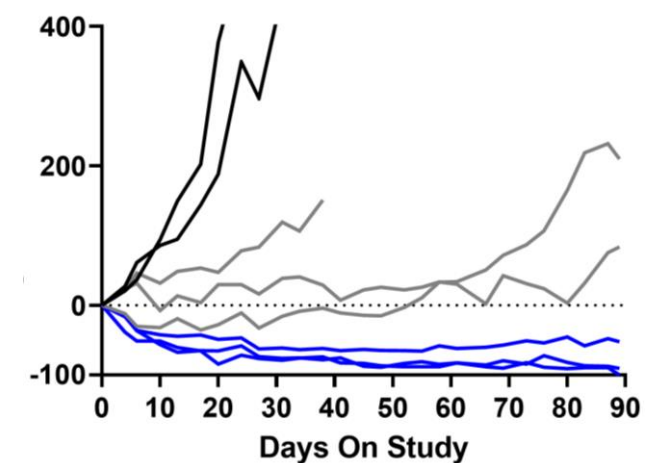
Increased Rate Of Response^(a)



Increased Depth Of Response^(b)



Increased Duration Of Response^(c)



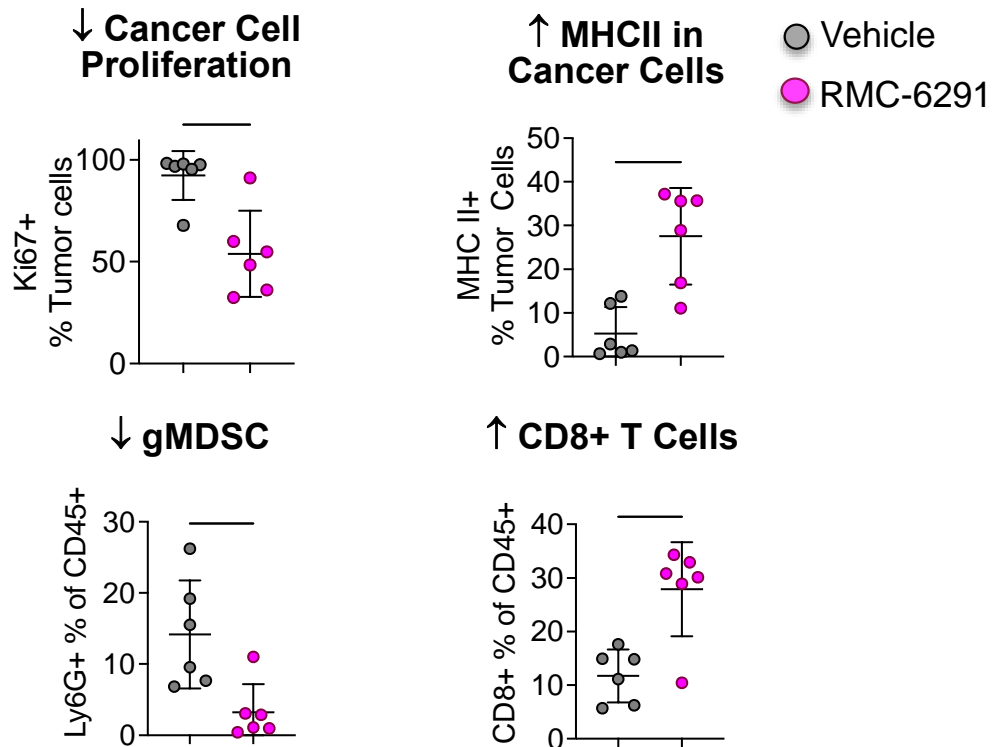
— Control — RMC-6291 — Adagrasib

Best-in-Class Potential in KRAS^{G12C} NSCLC

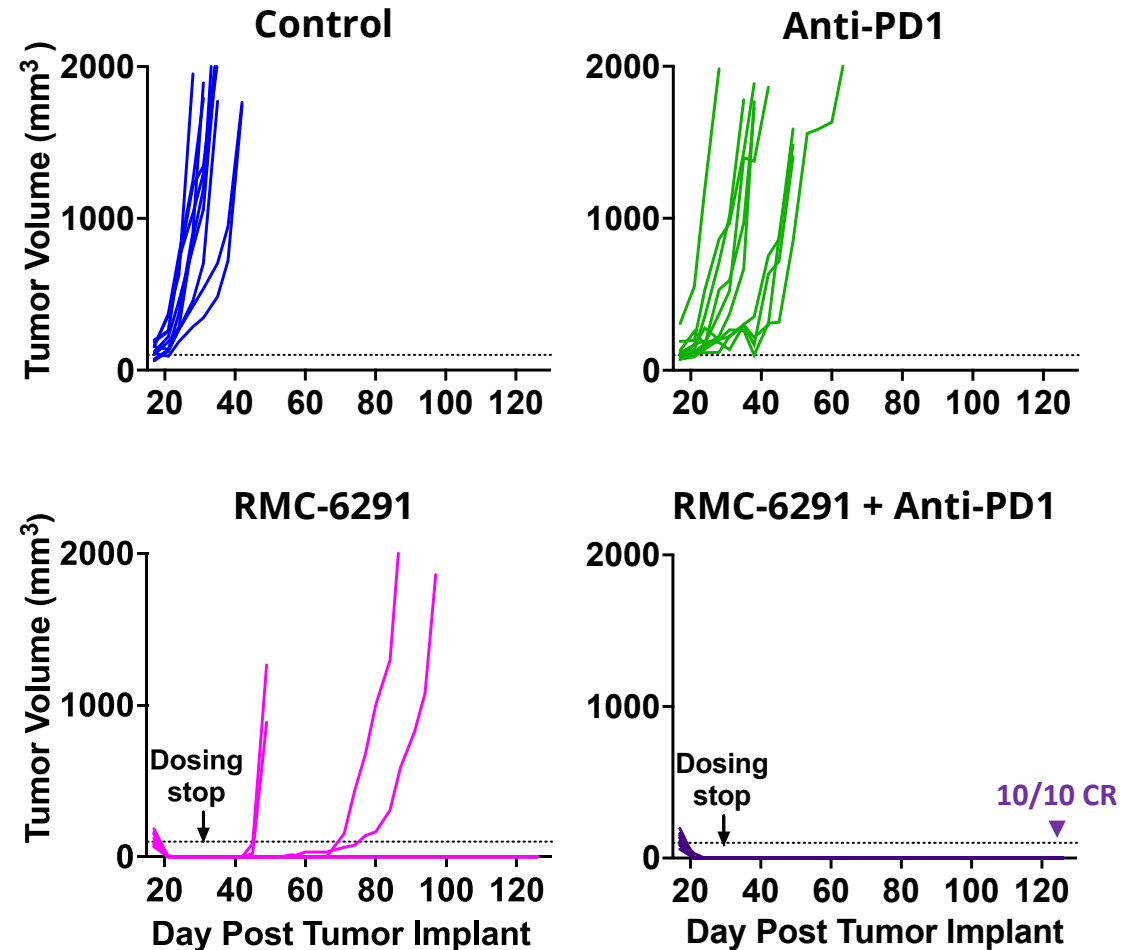
RMC-6291: Anti-Tumor Immunity *in Vivo* and Strong Additivity with Checkpoint Inhibitor



Favorable Transformation of Tumor Immune Microenvironment



Durable Complete Responses with Checkpoint Inhibitor Combination



RMC-6291: Clinical Priorities to Pursue Best-in-Class Activity Against KRAS^{G12C} Tumors



Activities

(ongoing* or projected)

- Initiate single agent dose escalation in KRAS^{G12C} tumors[^]
- Include 'below MTD' expansion cohorts in select populations (e.g., NSCLC) during dose escalation
- Define RP2DS
- Single agent expansion cohorts in KRAS^{G12C} NSCLC and pancreatic cancer (RAS inhibitor naïve +/- failure)
- Combinations in KRAS^{G12C} NSCLC & CRC

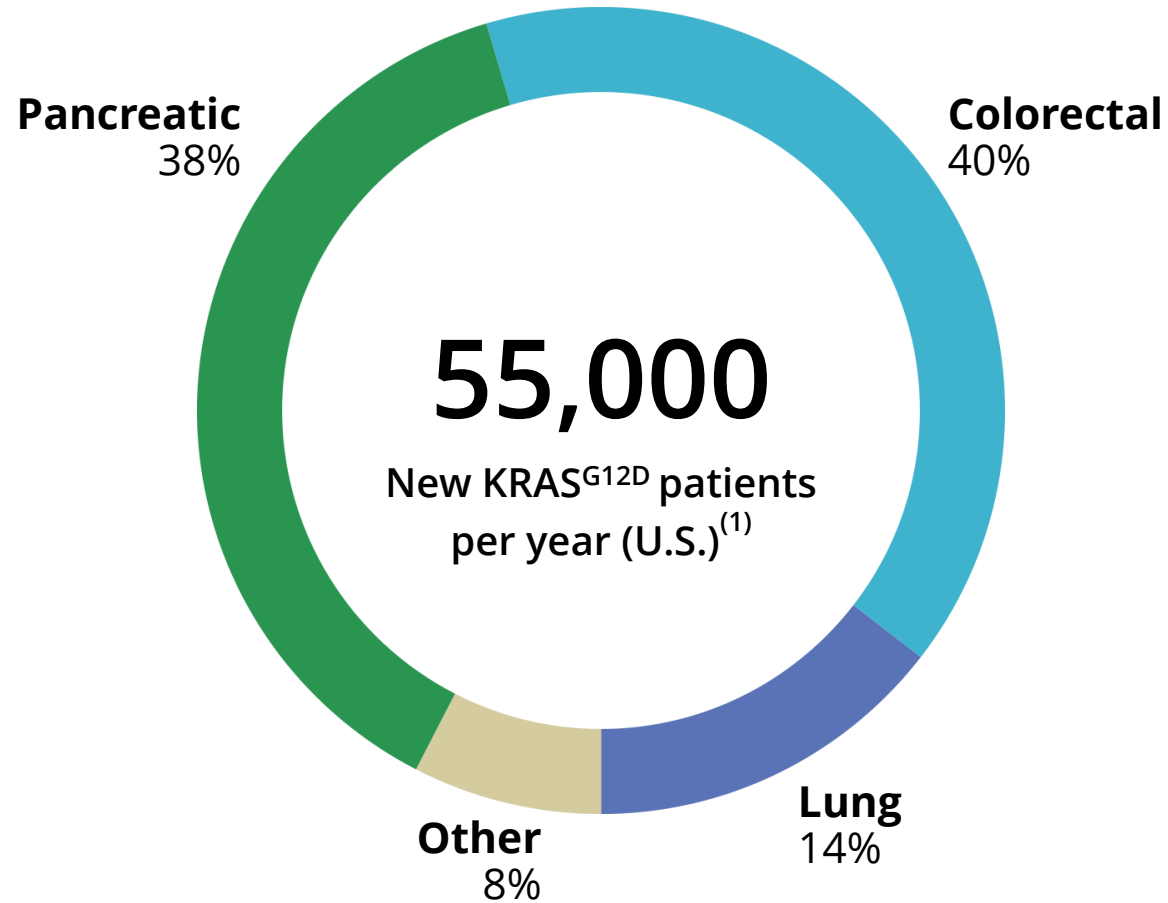


Aims

Preliminary evidence of superior activity against KRAS^{G12C} tumors[^]

[^]See Anticipated Milestones table

RMC-9805: First-in-Class Mutant-Selective RAS(ON) Inhibitor for KRAS^{G12D} Cancers



Highly Potent and Selective RAS(ON) Inhibitor

- Highly active against KRAS^{G12D}
- Covalent for irreversible inhibition
- Low off-target risk and acceptable safety profile

Robust Anti-tumor Activity in Cancer Models

- Rapid, deep and sustained inhibition drives durable regressions in KRAS^{G12D} lung, pancreatic and colorectal cancers

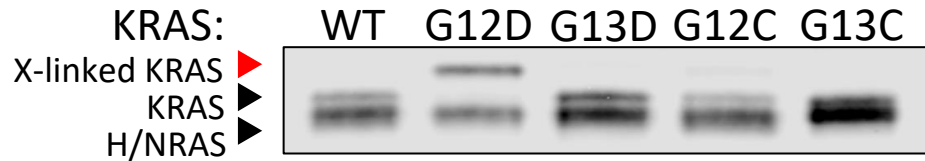
Attractive PK/ADME Profile

- Favorable *in vivo* oral bioavailability and clearance for effective target coverage in KRAS^{G12D}-addicted cancer cells

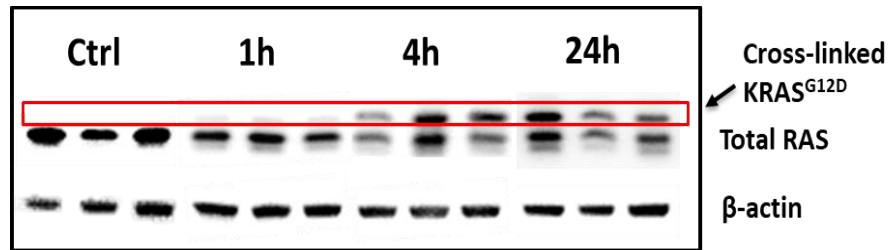
RMC-9805: Selective, Covalent and Orally Active with Sustained Inhibition of KRAS^{G12D} *in Vivo*



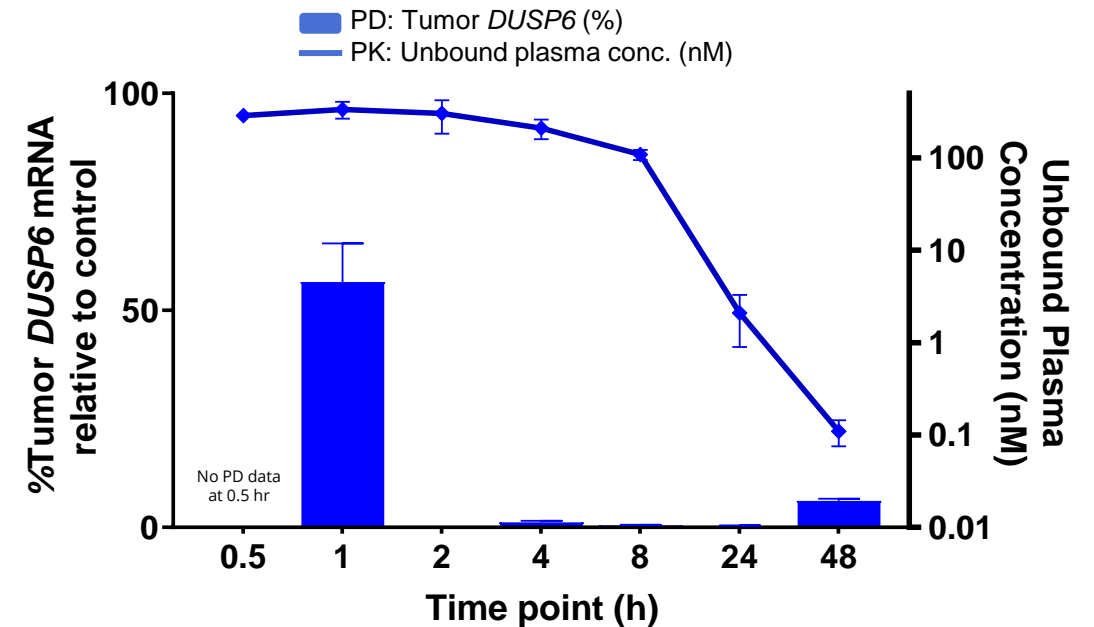
Selective Covalent Modification of KRAS^{G12D}



KRAS^{G12D} Target Engagement HPAC CDX (PDAC, KRAS^{G12D}/WT)

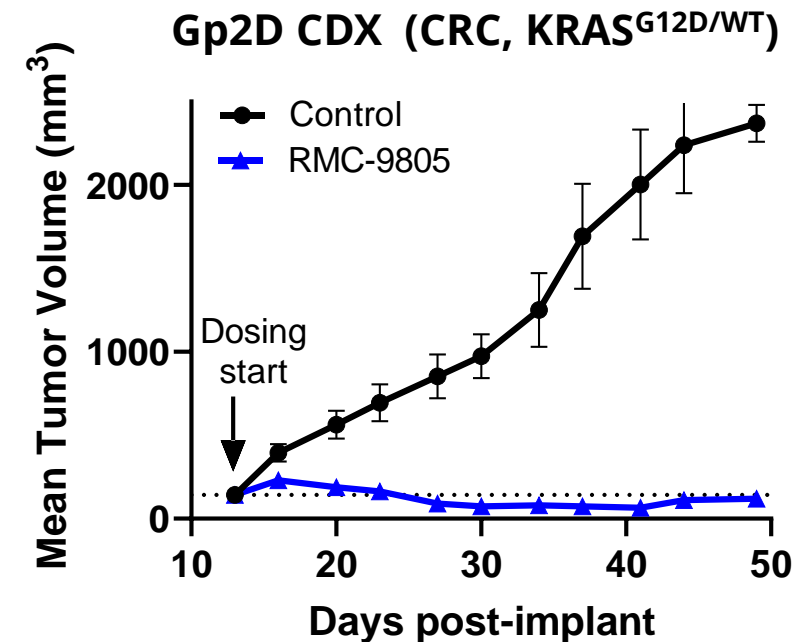
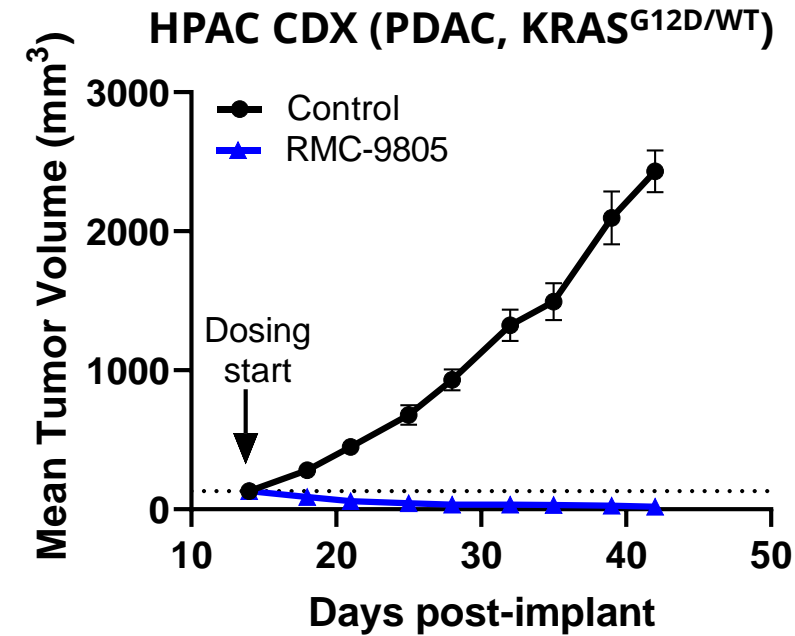


Single Dose PK/PD HPAC CDX (PDAC, KRAS^{G12D}/WT)

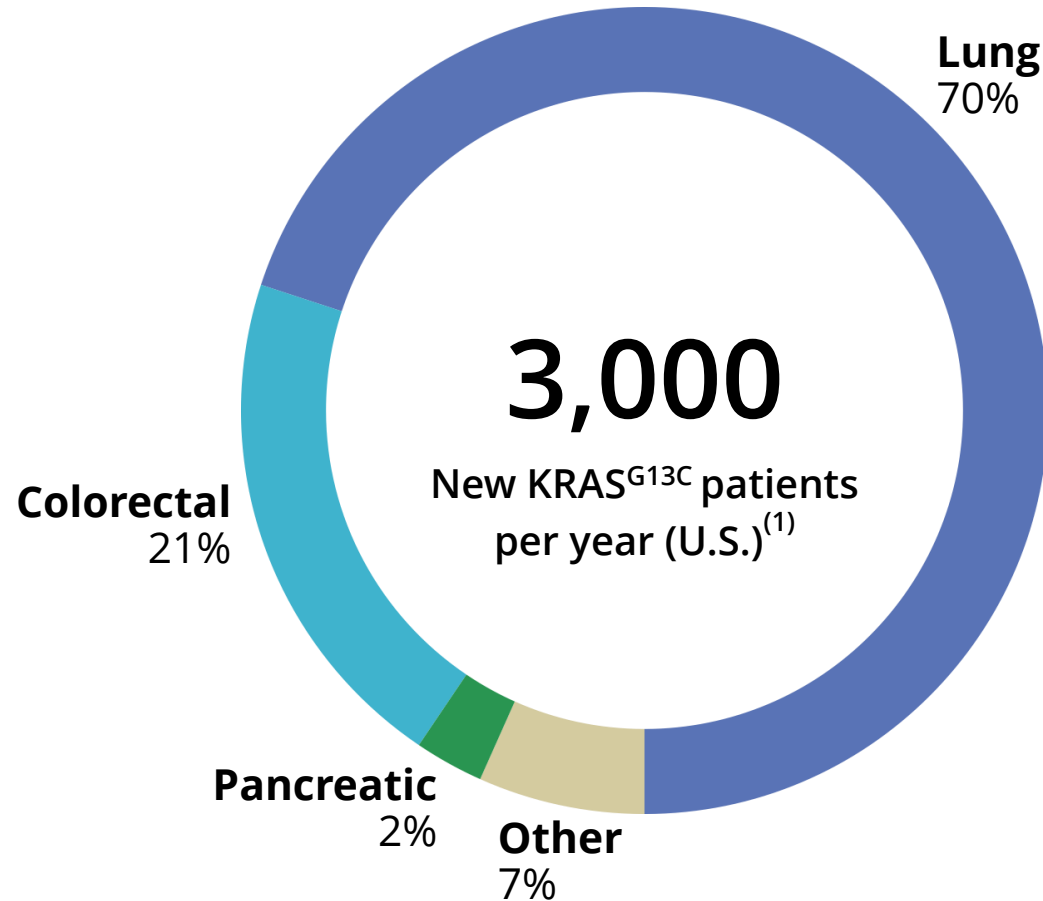


RMC-9805: Tumor Regressions in Models of KRAS^{G12D} Cancers

- Designed as first-in-class mutant-selective covalent inhibitor of KRAS^{G12D}
- Deep and durable anti-tumor responses *in vivo* in pancreatic and colorectal cancer models
- Oral dosing, well tolerated



RMC-8839: First-in-Class Mutant-Selective RAS(ON) Inhibitor for KRAS^{G13C} Cancers



Highly Potent and Selective RAS(ON) Inhibitor

- Highly active against KRAS^{G13C}
- Covalent for irreversible inhibition
- Low off-target risk and acceptable safety profile

Robust Anti-tumor Activity in Cancer Models

- Rapid, deep and sustained inhibition drives durable regressions in KRAS^{G13C} lung cancers

Attractive PK/ADME Profile

- Favorable *in vivo* oral bioavailability and clearance for effective target coverage in KRAS^{G13C}-addicted cancer cells

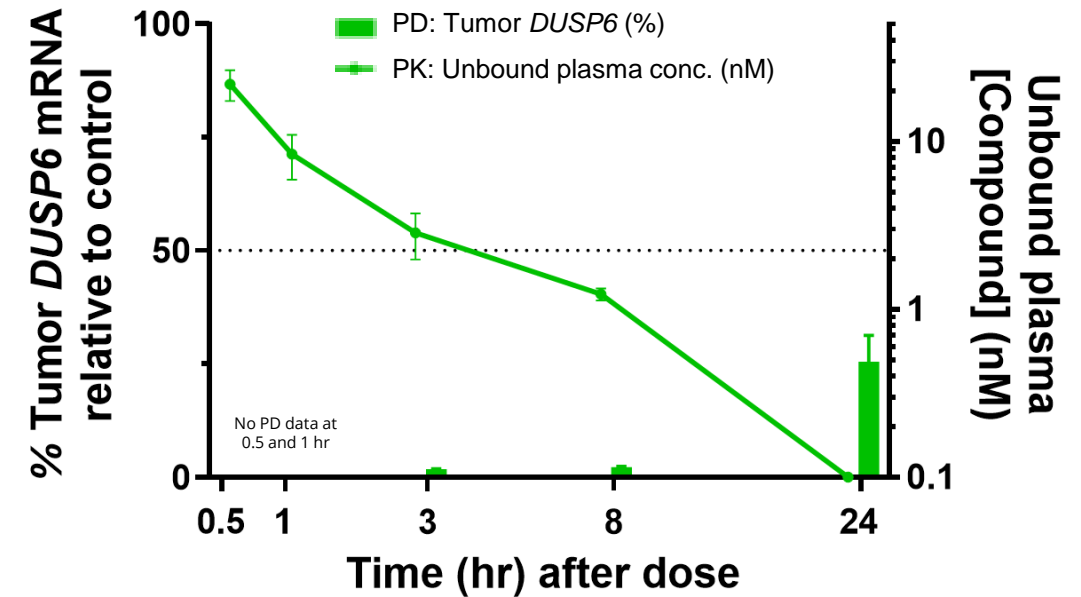
RMC-8839: Selective, Covalent and Orally Active with Sustained Inhibition of KRAS^{G13C} *in Vivo*



Selective Covalent Modification of KRAS^{G13C}



Single Dose PK/PD NCI-H1734 (NSCLC CDX, KRAS^{G13C})

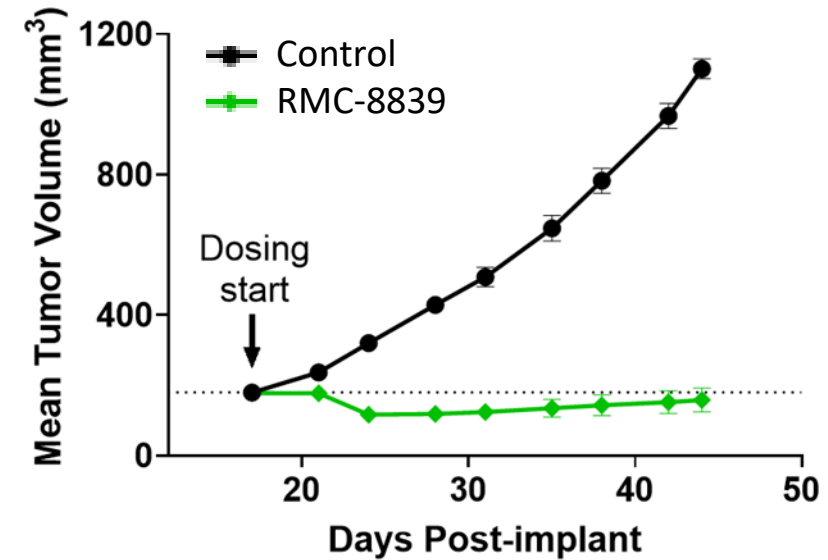


RMC-8839: Tumor Regressions in Models of KRAS^{G13C} Cancers

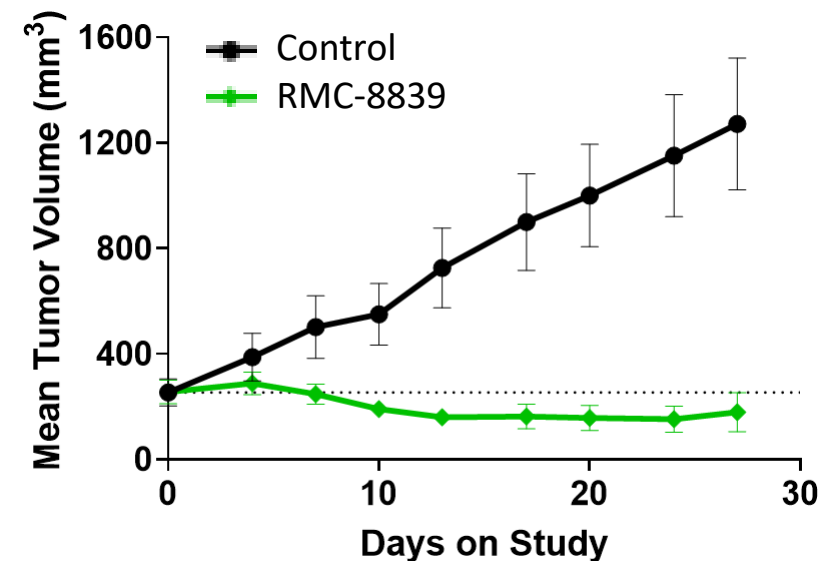
- Designed as first-in-class mutant-selective covalent inhibitor of KRAS^{G13C}
- Deep anti-tumor responses *in vivo* in non-small cell lung cancer models
- Oral dosing, well tolerated



NCI-H1734 CDX (NSCLC, KRAS^{G13C}/WT)



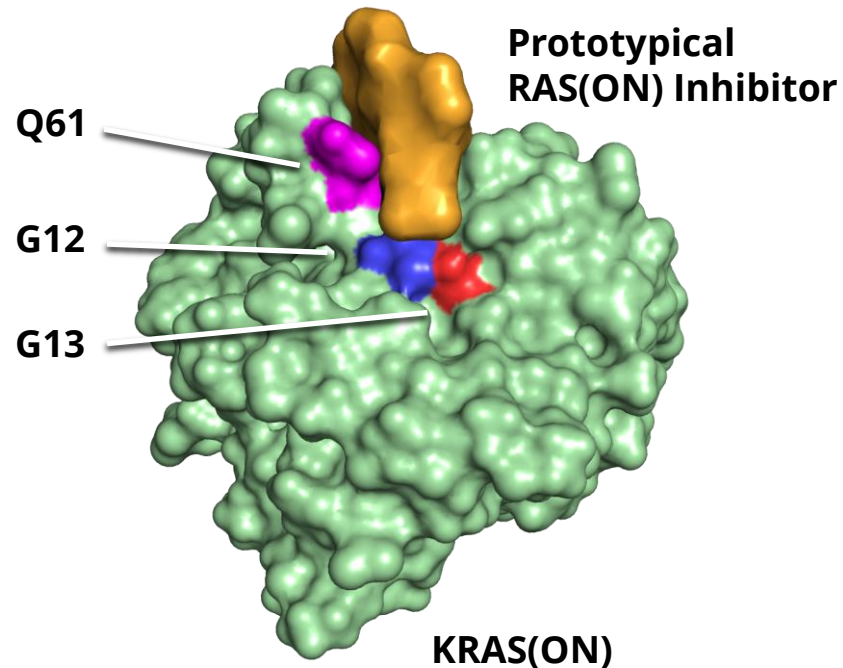
ST2822B PDX (NSCLC, KRAS^{G13C}/WT)



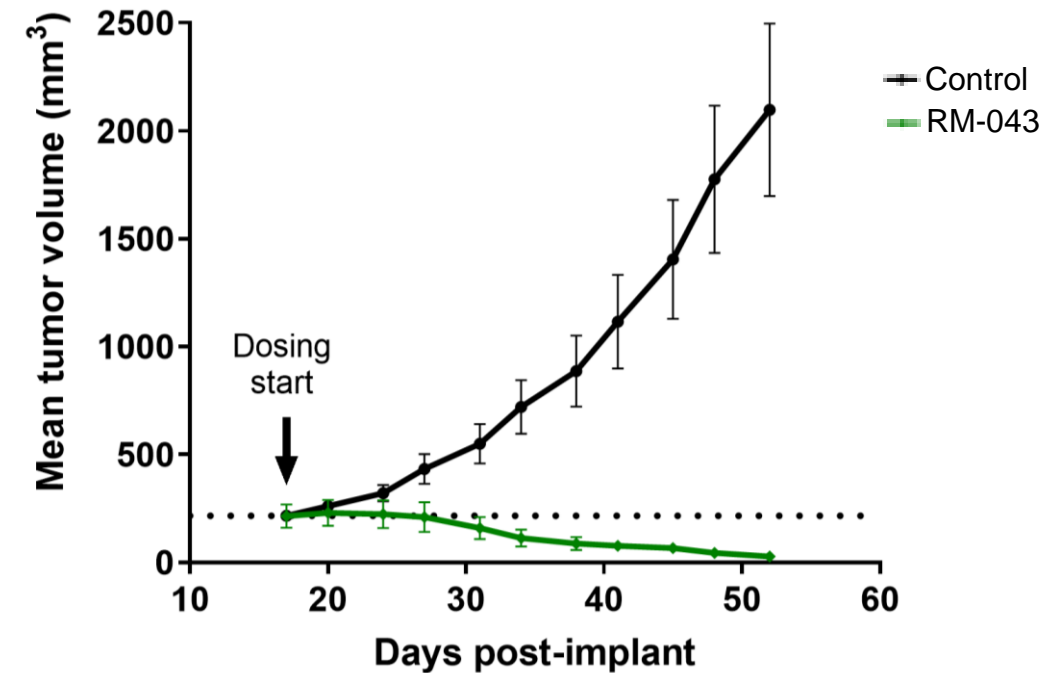
Pipeline Expansion Programs Include Oral, Potent, Selective, Non-Covalent Inhibitors of KRAS^{Q61H}(ON)



RAS(ON) Inhibitor Binding Geometry Enables Targeting of All Three Mutational Hotspots



Hs766T CDX (PDAC, KRAS^{Q61H}/Q61H)



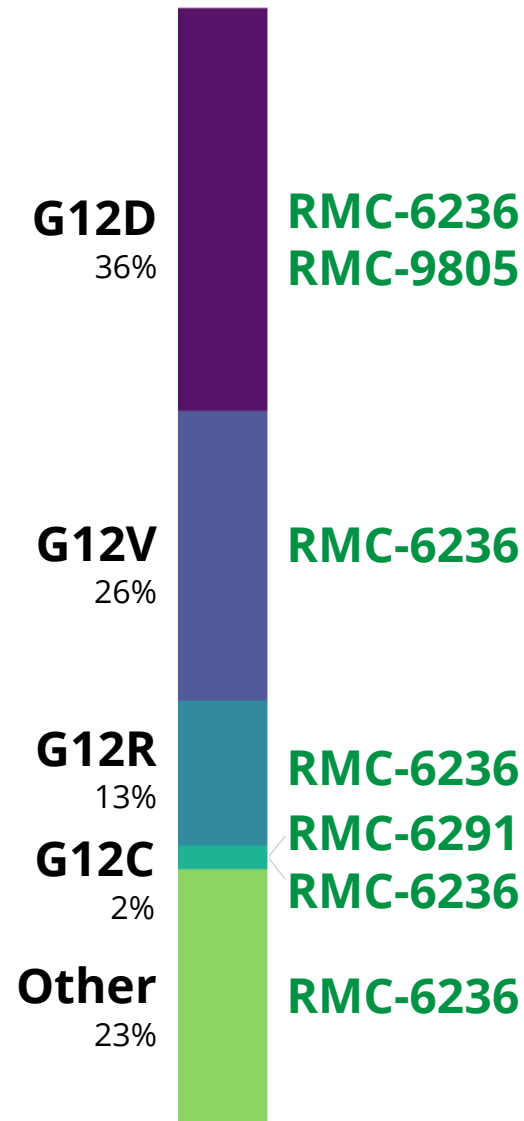
On Target to Outsmart **Pancreatic Cancer**

Devastating disease
>90% driven by KRAS mutations

49,000

New KRAS^{MUTANT} pancreatic cancer
patients per year (US)⁽¹⁾

Dismal survival rates
No approved targeted therapies

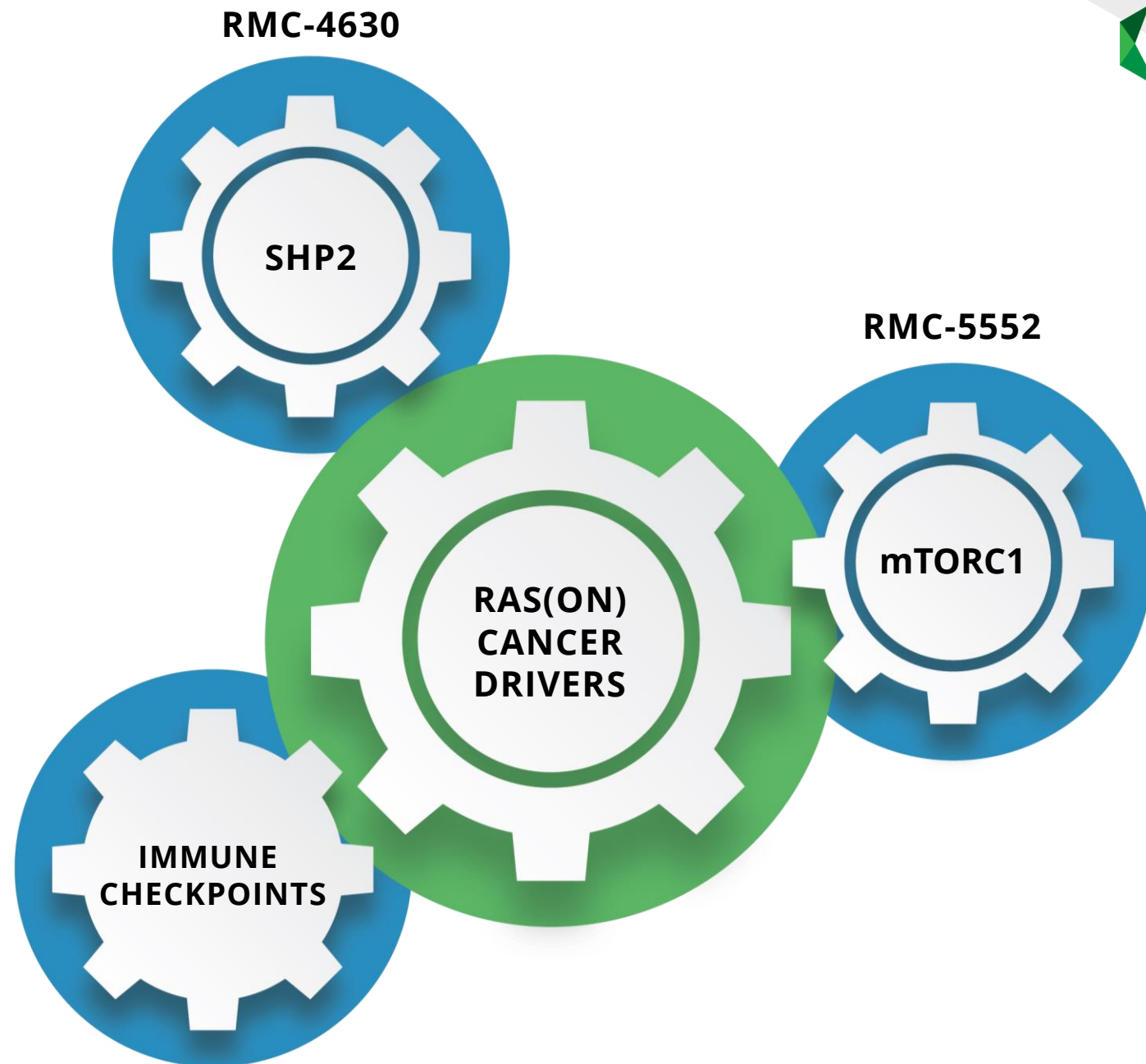


Our development-stage
RAS(ON) Inhibitors

- Inhibit >90% of pancreatic cancer drivers in cancer models⁽¹⁾
- Exhibit strong anti-tumor activity in preclinical models of pancreatic cancer

RAS Companion Inhibitors

Suppress Cooperating Targets and Pathways that Sustain RAS-Addicted Cancers



RMC-4630: Ongoing and Planned Clinical Combination Studies



STUDY	SPONSOR	COMBINED WITH	INDICATION(S)	STATUS
CodeBreak 101c (U.S.)	Amgen	sotorasib	2L+ KRAS ^{G12C} solid tumors	Ongoing (Phase 1b)
RMC-4630-03 (Global)	RevMed	sotorasib	2L+ KRAS ^{G12C} NSCLC	Ongoing (Phase 2)
TCD16210 (Global)	Sanofi	adagrasib	2L+ KRAS ^{G12C} NSCLC	Recruiting (Phase 1/2)
TBD	RevMed	RMC-6291	KRAS ^{G12C} TBD	Planning
TCD16210 (Global)	Sanofi	pembrolizumab	1L PDL1 ⁺ NSCLC	Ongoing (Phase 2)

Evaluation of RMC-4630 in Combination with Sotorasib in KRAS^{G12C} Cancer Patients



“Promising clinical activity was observed”⁽¹⁾ in **CodeBreaK101c**

21

KRAS^{G12C} patients in dose/schedule exploration (all solid tumors, 100-200 mg twice weekly)⁽²⁾



“The combination of sotorasib with RMC-4630 was safe and tolerable”⁽¹⁾

**75%/
100%**

ORR/DCR among KRAS^{G12C} inhibitor-naïve NSCLC patients treated at top two doses of RMC-4630 (n=4)



One patient with progression on sotorasib monotherapy achieved an unconfirmed PR on RMC-4630 combo

<https://clinicaltrials.gov/ct2/show/NCT04185883>

Currently enrolling patients in **RMC-4630-03**

- Global Phase 2 study of sotorasib + RMC-4630 to complement NSCLC findings of CodeBreaK101c
- Exclusively KRAS^{G12C} inhibitor-naïve NSCLC patients
- Focused on top two doses of RMC-4630 from CodeBreaK101c:
 - 140 and 200 mg D1D2 weekly
- Patients stratified into two cohorts: KRAS^{G12C} +/- co-mutations such as KEAP1 or STK11

<https://clinicaltrials.gov/ct2/show/NCT05054725>

(1) Falchook et. al. Sotorasib in Combination with RMC-4630, a SHP2 Inhibitor, in KRAS p.G12C-Mutated NSCLC and Other Solid Tumors. 2022 World Conference on Lung Cancer. August 6-9, 2022. Vienna, Austria. Abstract #OA03.03.
(2) Patients were treated with sotorasib (960 mg QD) and RMC-4630, with escalating dose levels of 100 mg, 140 mg, or 200 mg at days 1 and 2 or days 1 and 4 every 7 days. Pharmacokinetic analysis demonstrated that average sotorasib and RMC-4630 exposures were consistent with distributions observed in monotherapy studies, with no clinically meaningful drug-drug interactions noted.

ORR = objective response rate
DCR = disease control rate

RMC-4630: Clinical Priorities to Pursue Best-in-Class Combination Activity in KRAS^{G12C} Tumors



Activities

(ongoing* or projected)

- Continue enrollment in RMC-4630-03*
- Registration study in combination with KRAS^{G12C}(OFF) inhibitor in KRAS^{G12C} NSCLC
- Combination study(ies) with KRAS^{G12C}(OFF) inhibitor in KRAS^{G12C} CRC and/or pancreatic cancer
- Combination study(ies) with RMC-6291



Aims

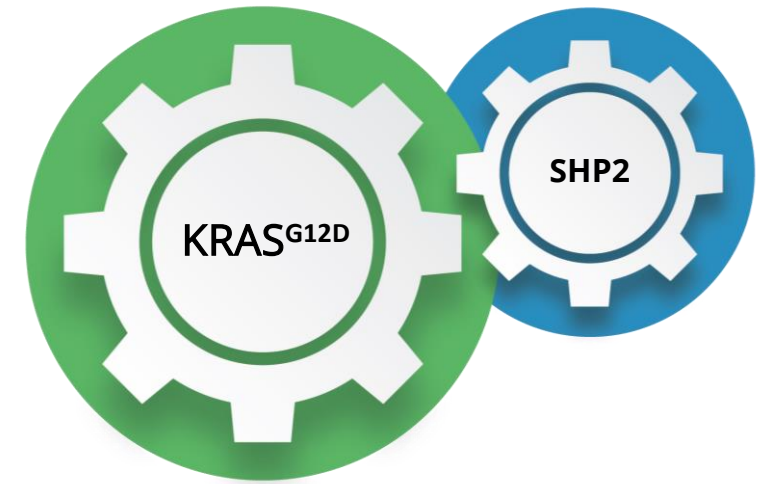
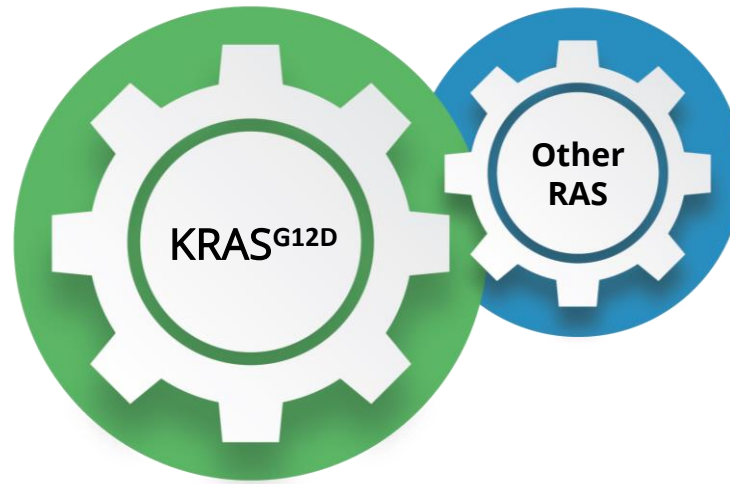
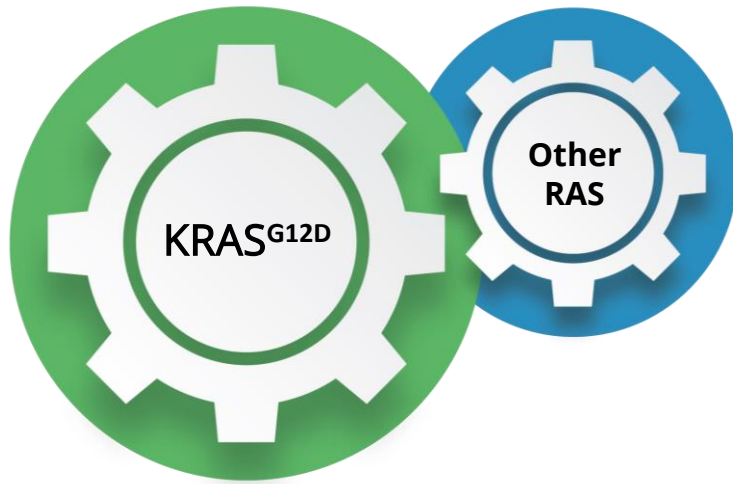
Evidence of clinical benefit as RAS Companion Inhibitor against KRAS^{G12C} NSCLC
Evidence of clinical benefit as a RAS Companion Inhibitor against additional KRAS^{G12C} tumors

Parallel Treatment Strategies to Outsmart Diverse RAS Inhibitor Resistance Mechanisms



EXAMPLES

RESISTANCE PARADIGMS



TREATMENT STRATEGIES

RMC-6236

ALL-IN-ONE

RMC-9805 + RMC-6236

MAXIMAL DOSING FLEXIBILITY

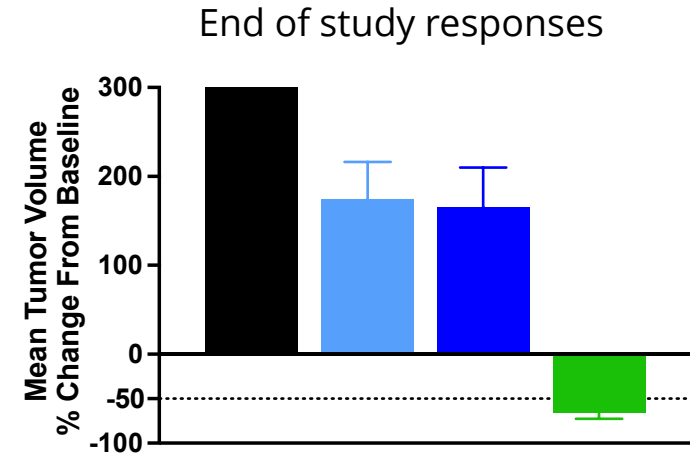
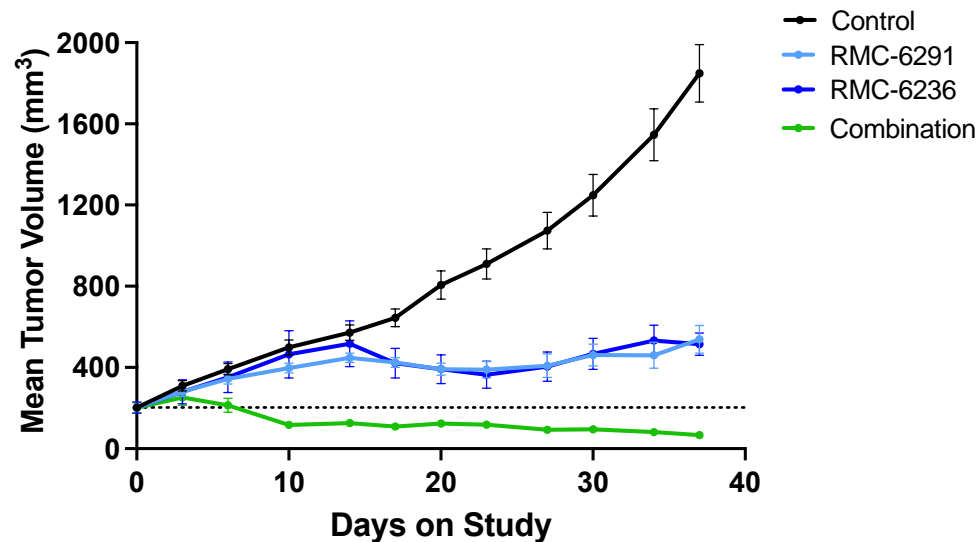
RMC-9805 + RMC-4630

MAXIMAL DOSING FLEXIBILITY

RMC-6291 + RMC-6236 Combination Induces Tumor Regressions in a Relatively Resistant Model of KRAS^{G12C} CRC



CRC022 PDX (CRC, KRAS^{G12C}/WT)



RAS^{MULTI}(ON) Inhibitor Deployed as a RAS Companion Inhibitor

RMC-5552: First-in-Class Bi-steric mTORC1-Selective Inhibitor for Cancers with Hyperactive mTOR Signaling



	Rapalogs	mTOR active site inhibitors	RMC-5552
mTORC1 substrates			
4EBP1			
S6K			
mTORC2 substrate			
AKT			

Highly Potent and Selective mTORC1 Inhibitor

- Bi-steric structure combines favorable features of rapalogs and active site inhibitors
- Capable of reactivating the tumor suppressor 4EBP1
- Selective over mTORC2, low off-target risk

Robust Anti-tumor Activity in Cancer Models

- Rapid, deep and sustained inhibitor of mTORC1 drives durable regressions in mTOR pathway cancers

Attractive PK/ADME Profile

- Favorable *in vivo* exposure following IV dosing for effective target coverage in mTORC1-dependent cancer cells

RMC-5552 Clinical Opportunity

- Potent, selective inhibitor of hyperactivated mTORC1 to reactivate the tumor suppressor 4EBP1
- Designed for combination with RAS(ON) inhibitors in patients with cancers harboring RAS/mTOR pathway co-mutations⁽¹⁾
 - >30,000 new patients per year across lung, colorectal and pancreatic cancers (U.S.)⁽²⁾
- Single agent Phase 1b dose escalation underway, focused on tumor genotypes linked to hyperactivated mTORC1 signaling

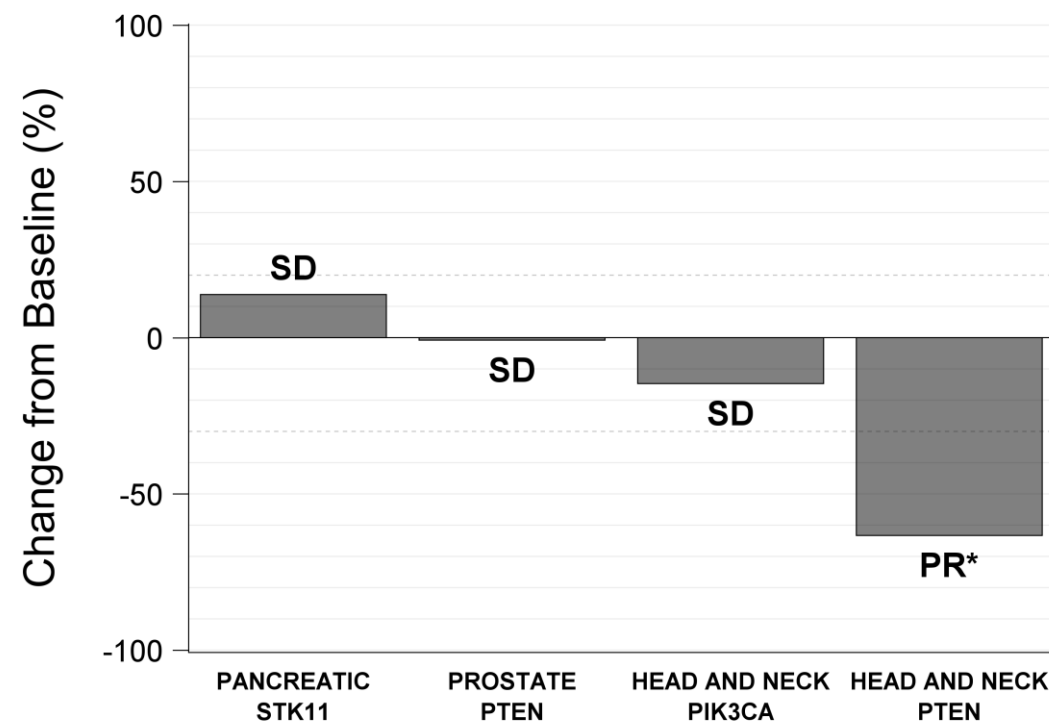
(1) mTOR pathway co-mutations include genetic changes with likely oncogenic activity in one or more of PIK3CA, PTEN, TSC1, TSC2, STK11, and/or mTOR

(2) Calculated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS *Cancer Facts and Figures* 2020; see appendix for additional detail



Preliminary Evidence of Clinical Activity

Best Tumor Change in Efficacy Evaluable Patients Treated with 6 mg IV Weekly⁽³⁾



(3) Preliminary assessments suggest mucositis as the major dose-limiting toxicity. 6 mg weekly was well tolerated. Further enrollment at doses above 6 mg is ongoing to define the RP2DS; *Patient received one dose of 12 mg, followed by weekly doses of 6 mg. Data as of 01/07/2022.

RMC-5552: Clinical Priorities to Pursue Best-in-Class Combination Activity in RAS^{MUTANT}/mTORC1-Activated Tumors



Activities
(ongoing* or projected)

- Continue dose optimization and identify RP2DS
- Initiate single agent expansion cohorts in select tumors with mTOR pathway mutations
- Combinations with RAS(ON) inhibitors from our portfolio in RAS^{MUTANT} tumors with mTOR pathway co-mutations



Aims

Additional evidence of single agent activity against tumors with mTOR pathway mutations[^]

[^]See Anticipated Milestones table

Deep Pipeline of Targeted Therapies for Majority of RAS-Addicted Cancers



		PRECLINICAL	IND-ENABLING	CLINICAL PHASE 1	CLINICAL PHASE 2	CLINICAL PHASE 3
RAS(ON) INHIBITORS						
RMC-6236	RAS ^{MULTI}					
RMC-6291	KRAS ^{G12C}					
RMC-9805	KRAS ^{G12D}					
RMC-8839	KRAS ^{G13C}					
Pipeline Expansion	G12R, G12V, G13D, Q61X, other					
RAS COMPANION INHIBITORS						
RMC-4630	SHP2				sanofi	
RMC-5552	mTORC1/4EBP1					
RMC-5845 ⁽¹⁾	SOS1					

(1) IND-ready

Anticipated Milestones



PROGRAM	MILESTONE (EXPECTED TIMING)
RAS(ON) INHIBITORS	
RMC-6236 (RAS ^{MULTI})	Provide evidence of first-in-class single agent activity (2023)
RMC-6291 (KRAS ^{G12C})	Announce dosing of first patient (2H22); Provide preliminary evidence of superior activity (2023)
RMC-9805 (KRAS ^{G12D})	Announce dosing of first patient (mid-2023)
Additional Mutant-Selective Inhibitors	
<ul style="list-style-type: none"> • RMC-8839 (KRAS^{G13C}) • G12R, G12V, G13D, Q61X, other } 	Nominate fifth development candidate (2H22) Advance selected Inhibitor(s) into clinical development (post-2023)
RAS COMPANION INHIBITORS	
RMC-4630 (SHP2)	Provide topline data from RMC-4630-03 (2023)
RMC-5552 (mTORC1/4EBP1)	Provide additional evidence of single agent activity (2023)

Financial Information



Financial Position	
Cash, cash equivalents and marketable securities as of June 30, 2022	\$461.4 million ⁽¹⁾

2022 Financial Guidance
2022 GAAP net loss of \$260 million to \$280 million ⁽²⁾

(1) Does not include \$248 million in net proceeds from the July 2022 public offering. With current cash, cash equivalents and marketable securities, including proceeds from the July public offering, the company projects it can fund planned operations through 2024.

(2) Includes non-cash stock-based compensation expense of approximately \$30 million to \$35 million



On Target to Outsmart Cancer™

Focused on serving high unmet needs across numerous cancers driven by diverse RAS mutations

Targeted *RAS(ON) Inhibitors* with compelling preclinical profiles entered clinic in 2022

Targeted *RAS Companion Inhibitors* designed to counter drug resistance have shown initial clinical activity and evaluation continues

Development-stage portfolio covers RAS drivers of all major RAS-addicted cancers

Appendix



- RAS cancer epidemiology statistics are estimated using tumor mutation frequencies from Foundation Medicine Insights August 2020 and scaled to estimated patient numbers using cancer incidence from ACS *Cancer Facts and Figures* 2020:
 - RAS mutations include: KRAS G12(A,C,D,R,S,V), KRAS G13(C,D), KRAS Q61(H, K, L), KRAS A146T, KRAS wild-type amplification, NRAS G12C, NRAS Q61(K,L,R,P), HRAS mutations of known/likely function, BRAF class 3 mutations, NF1 loss of function mutations, PTPN11 mutations of known/likely function. NF1 LOF mutations = 50% of all NF1 mutations of known/likely function. BRAF class 3 mutations = D287H, D594(A,E,G,H,N,V,Y), F595L, G466(A,E,R,V,E,D,R), N581(I,S), S467L,T599I, V459L.
 - Includes 12 major types: non-small cell lung cancer, colorectal, pancreatic adenocarcinoma, renal, gastroesophageal, head and neck squamous cell, ovarian and biliary cancers, acute myeloid leukemia, and advanced melanoma, bladder and uterine/endometrial cancers causing mortality.
 - Est. worldwide annual incidence of RAS-mutated cancers is 3.4 million per Prior et al., *Cancer Research* 2020
- RAS mutations drive 30% of human cancers per Prior et al., *Cancer Research* 2020
- KRAS^{G12X} includes KRAS^{G12D}, KRAS^{G12V}, KRAS^{G12R} and KRAS^{G12C}
- Mouse tumor responses on slides 9 and 14 assigned according to mRECIST (modified from Gao et al. Nat Med. 2015):
 - mPD = progressive disease; mSD = stable disease; mPR = partial response; mCR = complete response
- Kaplan-Meier progression on slide 10 defined as tumor doubling from baseline over 28 days:
 - KRAS^{G12X} Tumors, where X = D,V,C, A or R: n = 207
 - RAS Pathway Mutant Tumors includes KRAS^{G12X} and other RAS and RAS pathway mutant tumors: KRAS^{G13C}, KRAS^{G13D}, KRAS^{K117N}, KRAS^{Q61H}, NF1^{LOF}, PTPN11^{E76K or G503V}, BRAF^{Class 3-mutant}, and KRAS^{WT-Amp}: n = 332
- PDX = patient-derived xenograft; CDX = cell line-derived xenograft
- PK = pharmacokinetic; ADME = absorption, distribution, metabolism, and excretion